

**GM JOINT COMMISSIONING BOARD
MINUTES OF THE MEETING HELD ON 20 APRIL 2021
VIA MS TEAMS AND PUBLIC 'I'**

Bolton	Councillor Susan Baines Dr Nuraban Ratnarajah Su Long
Bury	Councillor Andrea Simpson Dr Jeff Schryer Will Blandamer
Manchester	Ian Williamson
Oldham	Councillor Zahid Chauhan Mike Barker
Heywood, Middleton and Rochdale	Dr Chris Duffy
Salford	Councillor Gina Reynolds Dr Tom Tasker (Co Chair) Steve Dixon
Stockport	Councillor Jude Wells Dr Cath Briggs Andrea Green
Tameside	Brenda Warrington (Chair) Dr Ashwin Ramachandra Steven Pleasant
Trafford	Councillor Jane Slater Dr Muhammad Imran Sara Radcliffe Gareth James
Wigan	Councillor Keith Cunliffe Dr Tim Dalton Craig Harris
GM Commissioning Team	Rob Bellingham Warren Heppolette Jessica Williams
GMCA	Eamonn Boylan Jamie Lee Fallon
GM Health and Social Care Partnership	Sarah Price

GMJCB 34/20 WELCOME AND APOLOGIES

Brenda Warrington, Chair, welcomed all locality members to the meeting of the GM Health and Care Joint Commissioning Board and explained that the meeting was being held virtually and livestreamed.

Apologies for absence were received from the following: Geoff Little (Bury), Claire Yarwood (Manchester), Dr John Patterson (Oldham), and Dr Daalat Ali (Rochdale).

GMJCB 35/20 CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS

There were no Chair's announcements.

GMJCB 36/20 DECLARATIONS OF INTEREST

There were no declarations of interest made to any item appearing on the agenda.

GMJCB 37/20 MINUTES OF THE MEETING HELD ON 20 OCTOBER 2021

The minutes of the meeting held on 20 October 2020 were submitted for consideration and approval.

RESOLVED

That the minutes of the meeting of the GM Joint Commissioning Board held on 20 October 2020 be approved as a correct record.

GMJCB 38/20 CHIEF OFFICER UPDATE - COVID-19 RESPONSE

Sarah Price, Interim Chief Officer, GM Health and Social Care Partnership provided an update on how the Health and Social Care system in Greater Manchester was responding to the COVID-19 pandemic. The report covered key developments in the COVID-19 response during March 2021.

The success of the GM vaccination programme was recognised, noting that GM had now achieved the target of making an offer to vaccinate all those in JCVI cohorts 1-9. Members were advised that many localities were reporting zero COVID-19 cases amongst service users within their care homes which was a significant milestone.

The uncertainties around vaccine supply was acknowledged, in particular, the challenges in recent weeks relating to first dose supplies. Assurances were received that adequate second doses would be provided, and it was confirmed that over half a million second doses had been delivered in GM, with the programme continuing to

progress at pace. It was anticipated that vaccine supply would begin to increase so that the programme could progress to those in JCVI Cohort 10 (45-49 year olds).

The reluctance amongst some cohorts to take up the vaccination offer was considered, and it was acknowledged that with any vaccine there was an expectation that a proportion of patients would choose not to receive their second dose (usually around 5 per cent), for a multitude of reasons, however, follow up arrangements were in place within localities, with dedicated teams fully prepared to address patient concerns, in particularly regarding the Astra Zeneca vaccine.

A Health Inequalities Dashboard had been developed to inform localities on key considerations to encourage uptake of vaccines to key groups with higher vaccine hesitancy. Best practice was being regularly shared with many localities working to reduce inequalities, through the establishment of culturally sensitive clinics and outreach programmes (including a vaccination bus) and dedicated 'vaccination declines' follow up services.

Members requested further information regarding whether there was sufficient capacity and resources within the system to meet the increasing demand for mental health services. It was confirmed that investment had been made throughout the pandemic to ensure that support was available via a 24-hour phone line and texting service, which was well received by young people. It was acknowledged that the scale of the challenge remained significant but the Mental Health Executive was meeting regularly to develop prioritised plans for mental health services, and additional funding had been received to support specific elements, including the crisis response and perinatal services.

The success of the GM Discharge Programme was recognised, with the focus maintained on safe and effective discharges from hospital, with the number of medically fit patients awaiting discharge remaining low, and the occupancy of General & Acute beds in GM now below 85%, although, the proportion of non-COVID patients in hospital beds compared with COVID patients was increasing.

Members considered the pressures on Primary Care, and it was advised that monitoring was being undertaken over a longer period, and mutual aid and support arrangements were in place.

It was reported that there was currently a considerable focus on Urgent and Emergency Care, as higher than average demand pressures on Emergency Departments were being reported, with a view to ensuring that the response was as efficient and effective as possible.

A GM NHS Provider High-level Elective Recovery Plan was being developed as part of the national programme to outline GM's whole system approach to recovery of

elective service performance, including how to address the overall waiting lists, and identify opportunities to transform services.

The update was welcomed.

RESOLVED

That the update be noted.

GMJCB 39/20 FUTURE DIRECTION OF THE GREATER MANCHESTER HEALTH AND SOCIAL CARE PARTNERSHIP – UPDATE FOR JCB MEMBERS

Sarah Price, Interim Chief Officer, Greater Manchester Health and Social Care Partnership, introduced a report which provided an update on the review process relating to the next steps for the Greater Manchester Health and Social Care Partnership. It was noted that the appended reports had been previously considered by the GM Health and Care Board, and focussed on the vision, objectives, and functions.

Members were advised that a programme of comprehensive engagement with all 10 localities and system leaders (clinical, political, organisational) had commenced through the delivery of a number of workshops, (over a two-week period) with the aim to support the further refinement of proposals. The initial workshop (held the previous day) was well received, with the learning being used to enhance future sessions. On completion of the workshops, further updates would be submitted to the Partnership Executive Board, and the Health and Care Board in May 2021.

The Board recognised that the development and inclusion of clinical and professional leadership at strategic, network and operational levels was a critical part of the evolution in GM, along with a place based approach and mature collaboration. It was accepted that the new arrangements at ICS level must ensure that the funding arrangements were balanced and reflected the agreed priorities in a way which would provide system stability.

The approach to developing the ICS would seek to build on the ways of working established since the devolution agreement in 2015, which were built up from place, and focused on integration and innovation.

Members welcomed the update, and the coherence across large parts of the system was recognised, along with the commitment to work collaboratively to develop the optimal solution for GM which would improve the health of residents.

It was confirmed that National Guidance was expected to be released shortly, which would potentially consider the key questions around financial flows, accountability, and place versus Integrated Care System (ICS), which were being echoed at both a regional and national level. It was acknowledged that the proposals outlined in the Government's White Paper related strongly to GM's development over the period

since the Devolution agreement, and the development of Integrated Care Systems across England.

The Co – Chair, and Chair of the GM Medical Executive, Dr Tom Tasker, provided an update on the work which was underway to consider the different types of clinical leadership, and how this skill set could be harnessed and represented appropriately within the constructs. It was confirmed that an extensive engagement process was underway and progressing at pace.

The Chair welcomed the update and the positive contributions from the Board. The tremendous efforts across the system to develop the best possible solution for GM was acknowledged.

RESOLVED

That the update be noted.

GMJCB 40/20 SUMMARY UPDATE REPORT FROM THE JCB EXECUTIVE BOARD

Rob Bellingham, Managing Director, Greater Manchester Joint Commissioning Team provided a progress update from the Greater Manchester Joint Commissioning Board Executive, which had met 4 times since the last meeting of the JCB in October 2020. It was noted that the January 2021 meeting was cancelled due to the need to urgently respond to the COVID-19 infection rates at the time.

Formal approval by the JCB, of the proposals and recommendations agreed by the GM JCBE regarding Homelessness and A Bed Every Night was requested which included a commitment to supporting homeless healthcare as a system wide priority and approve a £1m per year investment for each of the next two years. It was confirmed that the Chief Financial Officers had confirmed year one (2021/ 2022) affordability, with the year two investment under consideration.

Formal approval by the JCB, was also requested regarding the proposals and recommendations agreed by the GM JCBE regarding restarting the Improving Specialist Care Programme, which sought to deliver the agreed models of care for Breast Services, Vascular, Benign Urology and Paediatric Surgery. It was noted that this Programme was paused at the outset of the COVID-19 pandemic.

Members welcomed the update and acknowledged that the place-based approach and mature collaboration in GM had contributed to the success of the Homelessness and ABEN proposal.

RESOLVED

1. That the Record of Decisions made by the JCB Executive during this period be approved.

2. That the following recommendations relating the Homelessness and A Bed Every Night (ABEN) be agreed:
 - To commit to supporting homeless healthcare as a system wide priority and approve a £1m per year investment for each of the next two years, subject to confirmation of affordability by Chief Financial Officers.
 - To agree that the homeless healthcare programme develops the required infrastructure to allow for commissioning of GM wide activity and formalises the arrangements of the GM Homelessness and Health Group.
 - To support a system wide prioritisation of homeless healthcare and adoption of inclusion health principles across all of its commissioning and delivery.

3. That the following recommendations specifically relating to restarting the Improving Specialist Care Programme be agreed:
 - To support the proposal for GM to restart work to deliver the agreed models of care for Breast Services, Vascular, Benign Urology and Paediatric Surgery, acknowledging:
 - To note the particularly high urgency and fragility of Breast Services, as evidenced by the increased workforce resilience challenges April 2020 - March 2021.
 - To note the progress made in Vascular and Paediatric Surgery.
 - To note the need for further exploratory work to determine next steps for Benign Urology, considering the context of Healthier Together and evaluation of the emerging collaborative rotas between the Wigan and Bolton units.
 - To acknowledge the complexities associated with the Paediatric Medicine model of care, including: whether the Surgical and Medicine models should be aligned, the outstanding areas of the Part B model requiring system agreement, and the reliance on improvements to community based services as an enabler to delivery.
 - To endorse the restart of work on the new Neurorehabilitation model across acute and community-based services.

GMJCB 32/20 ANY OTHER BUSINESS

On behalf of the JCB, the Chair extended:

- Best wishes to Dr Sally Johnson who had recently stepped down (at the end of March 2021) from her role as Chair of Trafford CCG, and subsequently welcomed Dr Muhammed Imran.
- Congratulations to Martyn Pritchard on his secondment as Managing Director, GM Provider Federation Board, from April 2021, and subsequently welcomed Sara Radcliffe and Gareth Jones, who had been appointed as joint Accountable Officers of Trafford CCG in the interim.
- Best wishes to Dr Wiran Bhatiani on his retirement (on 31 March 2021), and subsequently welcomed Dr Nuruban Ratnarajah.

RESOLVED

1. That on behalf of the JCB, best wishes and gratitude be recorded to Dr Sally Johnson, Dr Wiran Bhatani, and Martyn Pritchard.
2. That on behalf of the Board, welcome be recorded to Dr Muhammed Imran, Dr Nuruban Ratnarajah, Sara Radcliffe, and Gareth Jones.

GMJCB 33/20

DATE OF NEXT MEETING

Tuesday 20 July 2021

Meeting time and arrangements to be circulated in advance.