

## **GM JOINT COMMISSIONING BOARD**

### **MINUTES OF THE MEETING HELD ON 16 JULY 2019 AT GMCA OFFICES, CHURCHGATE HOUSE, MANCHESTER**

Bolton	Dr Wirin Bhatiani Su Long
Bury	Dr Jeff Schryer
Manchester	Dr Ruth Bromley Ian Williamson
Oldham	Councillor Zahid Chauhan Dr John Patterson
Heywood, Middleton and Rochdale	Dr Chris Duffy Steve Rumbelow
Salford	Councillor John Merry Dr Tom Tasker (Chair) Anthony Hassall
Stockport	Councillor Jude Wells Noreen Dowd
Tameside	Councillor Brenda Warrington Dr Ashwin Ramachandra Steven Pleasant
Trafford	Councillor Jane Slater Dr Sally Johnston Martyn Pritchard
Wigan	Councillor Keith Cunliffe Dr Tim Dalton Craig Harris
GM Commissioning Team	Rob Bellingham
GMCA	Eamonn Boylan Lindsay Dunn
GM Directors of Commissioning	Margaret O'Dwyer
GM Health and Social Care Partnership	Sarah Price Jon Rouse

**HSCJCB 23/19****WELCOME AND APOLOGIES**

Dr Tom Tasker, Clinical Chair, Salford CCG welcomed all locality members to the meeting of the GM Health and Care Joint Commissioning Board. An extended introduction to the recently appointed members of the Board was provided to Councillor Zahid Chauhan, Cabinet Member for Health and Social Care, Oldham Council, Dr Ashwin Ramachandra, Clinical Chair, Tameside and Glossop CCG, Craig Harris, Accountable Officer, Wigan CCG and Councillor Jude Wells Cabinet Member for Adult Care and Health, Stockport Council.

Apologies for absence were received from the following;

Councillor Susan Baines (Bolton), Dr Catherine Briggs (Stockport), Councillor Bev Craig (Manchester), Geoff Little (Bury), Councillor Tom McGee (Stockport), Councillor Sara Rowbotham (Rochdale), Dr Jeff Schryer (Bury) and Carolyn Wilkins (Oldham).

**HSCJCB 24/19****CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS**

Members were reminded that it had been expected that a report would be presented to the Board with regard to the Improving Specialist Care Programme and the recommendations to proceed to the next stage. It had been recognised that further engagement across the system was required, therefore the item was deferred until the next meeting of the GM Joint Commissioning Board in September 2019.

**RESOLVED**

That following further engagement across the system, the Improving Specialist Care Programme recommendations be presented at the meeting of the GM Joint Commissioning Board on 17 September 2019.

**HSCJCB 25/19****APPOINTMENT OF CO-CHAIRS AND VICE CO-CHAIRS**

Dr Tom Tasker reported a conflict interest with the item and requested Rob Bellingham, Managing Director, Greater Manchester Commissioning Team introduce the report and recommendations.

The paper referenced section 6.1 of the Terms of Reference (ToR) for the GM Joint Commissioning Board to be introduced for approval which sets out that "Two JCB members shall be Co-chairs of the JCB". Section 6.2 of the ToR sets out that "One of the Co-Chairs shall be a JCB member who is a GP (GP Co-Chair) and the other shall be a JCB member who is an elected member or officer of a Local Authority (LA Co-Chair)".

The December 2018 JCB meeting had agreed a proposal to appoint co-chairs for the period to 31 March 2020. Therefore, the JCB was asked to note the continuation in the role of GP Co-Chair of Dr Tom Tasker, Clinical Chair of Salford CCG.

There was a requirement to identify a new Local Authority Co-Chair and the JCB was requested to approve the appointment of Councillor Brenda Warrington, Leader of Tameside Council as the Local Authority Co-Chair.

Members were advised that Section 8 of the ToR sets out the Term of Office for the Co-Chairs with 8.1 indicating that they “shall serve annual terms of office for the duration of each financial year”. Given the timing of the proposals, it was recommended that the appointments should be for the period up to 30 June 2020.

The Terms of Reference, section 7, also make provision for the appointment of Vice Chairs. With the Board’s agreement, it was proposed that work would be done to identify Vice Chairs, as described in the ToR.

#### **RESOLVED**

1. That the appointments of Dr Tom Tasker and Councillor Brenda Warrington as Co-Chairs for the period to 30 June 2020 be approved.
2. That further work to identify two Vice-Chairs be agreed.

#### **HSCJCB 26/19            MEMBERSHIP OF THE GM JOINT COMMISSIONING BOARD 2019/20**

Tom Tasker presented the appointments to the GM Health and Care Joint Commissioning Board for 2019/20.

#### **RESOLVED**

That the following appointments to the Greater Manchester Health and Care Joint Commissioning Board for 2019/20 be noted.

#### **NAME**

#### **REPRESENTING**

#### **BOLTON**

Councillor Susan Baines

Executive Cabinet Member, Wellbeing, Bolton Council

Councillor Andrew Morgan  
(Substitute)

Bolton Council  
Clinical Chair, Bolton CCG

Dr Wirin Bhatiani  
Su Long

Accountable Officer, Bolton CCG

#### **BURY**

Councillor Andrea Simpson

Cabinet Member for Health and Wellbeing, Bury Council

Councillor David Jones

Leader, Bury Council

Dr Jeff Schryer

Clinical Chair, Bury CCG

Geoff Little

Accountable Officer, Bury CCG

**MANCHESTER**

Councillor Bev Craig

Dr Ruth Bromley

Ian Williamson

Executive Member for Adults Health and Wellbeing,  
Manchester CC

Clinical Chair, Manchester Health and Care  
Commissioning

Accountable Officer, Manchester Health and Care  
Commissioning

**OLDHAM**

Councillor Zahid Chauhan

Dr John Patterson

Carolyn Wilkins

Cabinet Member Health and Social Care, Oldham  
Council

Clinical Chair, Oldham CCG

Accountable Officer, Oldham CCG

**ROCHDALE**

Councillor Sara Rowbotham

Dr Chris Duffy

Steve Rumbelow

Cabinet Member for Health and Wellbeing, Rochdale  
Council

Clinical Chair, Heywood, Middleton and Rochdale  
CCG

Accountable Officer, Heywood, Middleton and  
Rochdale CCG

**SALFORD**

Councillor John Merry

Councillor Gina Reynolds  
(Substitute)

Dr Tom Tasker

Anthony Hassall

Deputy City Mayor and Lead Member for Children's  
and Young People's Services, Salford Council  
Salford Council

Clinical Chair, Salford CCG

Accountable Officer, Salford CCG

**STOCKPORT**

Councillor Tom McGee

Councillor Jude Wells  
(Substitute)

Dr Catherine Briggs

Noreen Dowd

Deputy Leader, Stockport Council

Stockport Council

Clinical Chair, Stockport CCG

Interim Accountable Officer, Stockport CCG

**TAMESIDE AND GLOSSOP**

Councillor Brenda Warrington

Dr Ashwin Ramachandra

Steven Pleasant

Leader, Tameside Council

Clinical Chair, Tameside and Glossop CCG

Accountable Officer, Tameside and Glossop CCG

**TRAFFORD**

Councillor Jane Slater

Executive Member for Health, Wellbeing and  
Equalities, Trafford Council

Leader, Trafford Council

Councillor Andrew Western  
(Substitute)  
Dr Sally Johnson  
Martyn Pritchard

Clinical Chair, Trafford CCG  
Accountable Officer, Trafford CCG

#### **WIGAN**

Councillor Keith Cunliffe  
  
Dr Tim Dalton  
Craig Harris

Deputy Leader and Portfolio Holder for Adult Social  
Care, Wigan Council  
Clinical Chair, Wigan CCG  
Accountable Officer, Wigan CCG

### **HSCJCB 27/19            TERMS OF REFERENCE (ToR)**

Rob Bellingham presented the Board with the Terms of Reference for formal adoption.

It was reported that in line with previous resolutions made at the Joint Commissioning Board, the Terms of Reference have been reviewed and the updated version was presented for approval. A summary of changes made was included in the version control front sheet of the ToR and it was advised that reference to amendment of section 3.4 should include section 3 more broadly. It was proposed that this would be amended to reflect the point of technicality.

It was reported that further work was ongoing to extend the scope of the Terms of Reference to provide for the delegation of specified Local Authority, as well as NHS, commissioning decisions.

Dr Chris Duffy, Clinical Chair, Heywood, Middleton and Rochdale (HMR) CCG requested clarification that HMR CCG had delegated responsibility for the oversight and decision making processes relating to the programme known as "Improving Specialist Care" to the JCB. It was confirmed that the delegations had been endorsed by HMR CCG in two phases.

Anthony Hassall, Accountable Officer, Salford CCG suggested that each locality ensure that the CCG Governing Body receive the revised Terms of Reference for the Joint Commissioning Board.

In agreement, the Chair requested that each locality present the revised Term of Reference for the GM JCB to their CCG Governing Body.

#### **RESOLVED**

1. That the revised Terms of Reference for the GM JCB be approved.
2. That further ongoing work to extend the scope of the Terms of Reference to provide for the delegation of specified Local Authority, as well as NHS, commissioning decisions be noted.
3. That the revised Terms of Reference for the GM JCB be presented to each locality CCG Governing Body.

## **HSCJCB 28/19            DECLARATIONS OF INTEREST**

There were no declarations of interest made in relation to any item on the agenda.

## **HSCJCB 29/19            MINUTES OF THE JCB MEETING ON 18 JUNE 2019**

The minutes of the meeting held on 18 June 2019 were submitted for consideration.

### **RESOLVED**

That the minutes of the meeting of the GM Joint Commissioning Board held on 18 June 2019 be approved as a correct record.

## **HSCJCB 30/19            IMPLEMENTATION OF THE POPULATION HEALTH PLAN FOR GREATER MANCHESTER - PROGRESS AND NEXT STEPS**

Sarah Price, Executive Lead, Population Health and Commissioning, GM Health and Social Care Partnership introduced a report which set out the progress made to date and next steps for Greater Manchester's population health programme.

It was advised that the mid-point of the implementation of the Greater Manchester Population Health Plan 2017-21 had been reached, and having invested £30million of transformation funding, evidence was emerging of the positive impact in key areas providing confidence that the health, wealth and wellbeing of Greater Manchester's 2.8 million residents was being transformed. Furthermore, it contributes to the story of the 'devolution difference' and the impact on improving health outcomes and reducing inequalities.

Members received a presentation which provided a summary of the scale of the challenge, the population health plan and an overview of the £30million population health investment. Opportunities to collaborate beyond the population health plan including new policies and programmes which address interconnecting pillars of population health were outlined.

Priorities for 2019/20 to progress towards the ambition of a Greater Manchester population health system to improve health and reduce health inequalities were provided.

Councillor Zahid Chauhaun, Cabinet Member Health and Social Care, Oldham Council questioned if there was data to substantiate whether targeted intervention programmes were having an impact in localities with the highest prevalence of health inequalities.

It was confirmed that certain initiatives, for example the under 5's oral health programme running in certain areas, were more targeted and focused in areas of greatest need. However, other programmes, for example Making Smoking History, were universal and a more robust analysis of the national data provided for the whole of GM would be required to evaluate the impact of the interventions at locality level.

In support of the update provided, Dr Ashwin Ramachandra requested if consideration had been provided to smoke free zones in the vicinity of schools. It was advised that obtaining further powers to introduce smoke free places, for example smoke free homes in conjunction with housing associations was currently being considered. Although schools had not been identified specifically, support had been received for extending smoke free spaces in parks. It was reported that during the summer, a number of smoke free events would take place and local councils will be encouraged to support without the requirement to implement legislative procedures.

Councillor Jane Slater, Executive Member for Health, Wellbeing and Equalities, Trafford Council highlighted a pilot which would take place in September with regards to smoke free school gates in Trafford. It was suggested that information and feedback would be provided to the Partnership to disseminate across all localities.

Dr Wirin Bhatiani, Clinical Chair, Bolton CCG welcomed emerging evidence of the programmes and questioned what resources would be available for localities to sustain key elements of the population health plan.

It was confirmed that investment in prevention priorities was a future consideration and a workshop had been organised to consider whether other forms of investment can be used to incentivise prevention and early intervention. It was proposed that certain areas, for example clean air, and may attract additional external funding along with further opportunities for inclusive growth aligned with the Comprehensive Spending Review or additional investment as a result of the NHS Long Term Plan.

Councillor Keith Cunliffe, Deputy Leader Wigan Council highlighted the prospects of investment, the importance of social value and the creation of community wealth.

The Chair asked members to consider the challenge within organisations of the contribution and influence that could be made towards the agenda. For example encouraging physical activity levels amongst staff, the promotion of smoke free premises and a commitment to pay a living wage to employees and those of commissioned services.

Steven Pleasant, Chief Executive Tameside Council and Accountable Officer Tameside and Glossop CCG identified the challenge of the Board with regard to sustainability and the requirement of the investment model to prioritise intervention and prevention.

The Chair suggested that the points raised should be captured within an update report to the JCB Executive at a future meeting which would include a clear indication of the commitments across localities and organisations.

In agreement with points raised with regards to resources, Jon Rouse, Chief Officer, GMHSC Partnership highlighted that imminent decisions would be required on the priorities over the next five years. In recognition of the work of Sarah Price, he acknowledged the effective maximisation of funding and implementation of the programme to 2021 enabling further time to implement incremental transition. He reminded members of the prospects of the

impending refresh of each locality plan and the development of the GM delivery plan from 2020-24. The aligned views of the NHSE North West Regional Director, Bill McCarthy in respect of the promotion of the population health model were highlighted as beneficial for GM.

Councillor John Merry, Deputy City Mayor and Lead Member for Children's and Young People's Services, Salford Council highlighted the strengths of devolution in the ability to provide solutions to address localised health issues. Furthermore, with regards to smoking, he emphasised the importance and challenge in recognising individuals as agents for change rather than imposing change upon them.

In support of the programme John Patterson, Clinical Chair, Oldham CCG highlighted the importance of secondary prevention and questioned if necessary health intelligence was available to identify those with established medical conditions.

It was confirmed that a key area of focus was the health check programmes as it was understood that almost 50% of people do not attend, of which many have health needs. The emphasis of the health check programme going forward would be on those of the highest risk and a pilot utilising data in Manchester, Salford and Trafford to recall people for health checks was outlined.

Ian Williamson, Accountable Officer, Manchester Health and Care Commissioning thanked Sarah Price for the positive update and highlighted the encouraging reduction in smoking rates in the City of Manchester from 22% to 17.2%. He supported the Chair's recommendation to receive a follow up report to identify a clear and collective approach for the JCB. The focus of addressing health inequalities was identified as a priority for the Board with an emphasis on those most deprived areas across GM.

Anthony Hassall, Accountable Officer, Salford CCG endorsed the opportunity to ensure that the refreshed locality plans have a population health driven approach. He welcomed the opportunity to debate the public health orders functions and the scope of the legislation. He emphasised the importance in recognising the challenge of climate change and the potential impact on health inequalities.

With regard to orders and powers, Eamonn Boylan, Chief Executive, GMCA recommended that specific concentration on what the Board wish to achieve should be the key area of focus to present to Leaders to obtain support.

## **RESOLVED**

1. That the contents of the attached report 'Transforming the Health of our population In Greater Manchester: Progress and Next Steps' be noted.
2. That the report be shared and used as appropriate to help raise awareness of Greater Manchester's approach to population health transformation and the impact it is having.



3. That an update report be presented to the JCB Executive at a future meeting with consideration and a clear indication of the commitments across localities and organisations.

## **HSCJCB 31/19**

## **GM GYNAECOLOGY CANCER SURGERY SERVICE SPECIFICATION**

Sarah Price presented a report which provided information about the changes made to the GM Gynaecological (Gynae) Cancer Surgery Service, the process by which it was developed and recommendations to consider.

It was reported that the GM Gynae Cancer Surgery Specification sets out an ambitious plan for specialist gynae cancer surgery services, aimed at improving patient experience, choice and outcomes through delivery of high quality, holistic care and reduced variation. The new specification set out how this will be achieved, by bringing the 2 gynae surgical teams together from St Mary's Hospital (part of Manchester NHS Foundation Trust) and The Christie NHS Foundation Trust, to work as one team and collaboratively with the local cancer diagnostic units, through a number of new and reviewed operational processes and standards.

It was noted that the final version of the specification could be shared with JCB members, should they wish to review in more detail. Members were advised that the specification is approved by the Responsible Commissioner, Jon Rouse, on the recommendation of the GM Specialised Commissioning Oversight Group and Directors of Commissioning.

Dr Ruth Bromley asked for clarification that any surgery expertise was factored in for patients in the allocation of the preferred site. It was confirmed that patient access and the wraparound support from other sub-specialties would ensure the best possible holistic care and wellbeing of patients.

The Chair requested confirmation that clinical teams on both sites were supportive of the service changes and requested what anticipated measures would identify if the implementation had been successful.

It was reported that strong clinical leadership in this area had resulted in both organisation working collaboratively to ensure the best outcomes for patients. In terms of success of the programme, it was anticipated that patient flow, efficiencies and economies of scale would determine whether the specification was successful within a 12 month period.

## **RESOLVED**

1. That the specification approved by the Responsible Commissioner, Jon Rouse, on the recommendation of the GM Specialised Commissioning Oversight Group and Directors of Commissioning be noted.
2. That the new single service for Gynaecological Cancer be endorsed and support a review to be undertaken of the gynae cancer local diagnostic units within the next twelve months.

**HSCJCB 32/19**

**DATES OF FUTURE MEETINGS**

Tuesday 17 September 2019

Tuesday 19 November 2019

Tuesday 21 January 2020

Tuesday 17 March 2020

All meetings would take place in the Boardroom at GMCA Offices, 1<sup>st</sup> Floor, Churchgate House at 2.00pm.