

## **Corporate Issues & Reform Overview & Scrutiny Committee**

Date: 16 November 2021

Subject: GMCA Revenue Update Quarter 2 - 2021/22

Report of: Cllr David Molyneux, Portfolio Holder - Resources  
Steve Wilson, Treasurer to GMCA

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### **PURPOSE OF REPORT:**

This report will inform the GMCA of the 2021/22 financial position at the end of September 2021 (quarter 2) and forecast revenue outturn position for the 2021/22 financial year.

### **RECOMMENDATIONS:**

At its next meeting on 26 November 2021 the GMCA will be asked to:

1. Approve an increase to Mayoral budget of £535k to be funded from reserves as set out in Section 2.
2. Approve an increase to the GMCA General budget of £13.746m which is fully funded from additional income and use of reserves as set out in Section 3.
3. Approve use of the revenue reserves earmarked for the capital programme to increase the TfGM revenue budget for costs relating to two approved capital schemes that cannot be capitalised. This transfer will be offset by a commensurate reduction in the capital programme.
  - £0.730m to fund Mayors Challenge Fund programme management of £0.650 and GM side road zebra research commission costs of £80k; and
  - £0.800m of revenue costs relating to the temporary Metrolink Park and Ride facility at Whitefield.

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**Risk Management** – An assessment of major budget risks faced by the authority are carried out quarterly as part of the reporting process – the risks are identified within the report.

**Legal Considerations** – There are no specific legal implications with regards to the 2021/22 budget update.

**Financial Consequences** – Revenue – The report sets out the forecast outturn position for 2021/22.

**Financial Consequences** – Capital – There are no specific capital considerations contained within the report.

**Equalities Implications:** The report recommendation an increase to the Mayoral budget for tackling inequalities in response to the recommendations of the Independent Inequalities Commission which was reported to GMCA on 25<sup>th</sup> June 2021;

Number of attachments included in the report: 0

#### **BACKGROUND PAPERS:**

##### **Reports to Greater Manchester Combined Authority:**

GMCA Budget Reports – 12th February 2021

GMCA Revenue Update Quarter 1 2021/22 – 30<sup>th</sup> July 2021 and 10<sup>th</sup> September 2021

| <b>TRACKING/PROCESS</b>  |  |
|--|--|
| Does this report relate to a major strategic decision, as set out in the GMCA Constitution   | No   |
| <b>EXEMPTION FROM CALL IN</b>  |  |
| Are there any aspects in this report which means it should be considered to be exempt from call in by the relevant Scrutiny Committee on the grounds of urgency? | N/A  |
| TGMC   | Overview & Scrutiny Committee                          |
| N/A  | GM Corporate Issues & Reform 16 <sup>th</sup> Nov 2021 |

## 1. INTRODUCTION

- 1.1 The report details the GMCA actual position to 30<sup>th</sup> September 2021 and forecast revenue outturn position for 2021/22, covering Mayoral General Budget, Mayoral GM Fire and Rescue Budget (GMFRS), GMCA General Budgets, GM Waste and Transport including Transport for Greater Manchester (TfGM). It provides an analysis of the significant forecast variances in year compared to approved budget and seeks approval for revisions to the budget.
- 1.2 The position at Quarter 2 is summarised in the table below with further detail on the variances provided in the report.

| GMCA Revenue Update - Qtr 2 | Budget         |                 |          | Q2 Forecast Outturn |                 |               | Variance      |                |               |
|-----------------------------|----------------|-----------------|----------|---------------------|-----------------|---------------|---------------|----------------|---------------|
|                             | Exp            | Income          | Total    | Exp                 | Income          | Total         | Exp           | Income         | Total         |
|                             | £000           | £000            | £000     | £000                | £000            | £000          | £000          | £000           | £000          |
| Mayoral                     | 127,032        | -127,032        | 0        | 127,567             | -127,567        | 0             | 535           | -535           | 0             |
| GMCA General                | 245,876        | -245,876        | 0        | 259,622             | -259,622        | 0             | 13,746        | -13,746        | 0             |
| GM Fire and Rescue          | 111,635        | -111,635        | 0        | 109,926             | -111,575        | -1,649        | -1,709        | 60             | -1,649        |
| Waste                       | 162,402        | -162,402        | 0        | 160,494             | -162,889        | -2,395        | -1,908        | -487           | -2,395        |
| Transport                   | 246,426        | -246,426        | 0        | 253,976             | -253,976        | 0             | 7,550         | -7,550         | 0             |
| <b>Total</b>                | <b>893,371</b> | <b>-893,371</b> | <b>0</b> | <b>911,585</b>      | <b>-915,629</b> | <b>-4,044</b> | <b>18,214</b> | <b>-22,258</b> | <b>-4,044</b> |
| <u>Memorandum item</u>      |                |                 |          |                     |                 |               |               |                |               |
| TfGM                        | 173,680        | -173,680        | 0        | 181,230             | -181,230        | 0             | 7,550         | -7,550         | 0             |

## 2. MAYORAL BUDGET

- 2.1 The revised Mayoral budget for 2021/22 approved by GMCA following the GMCA Revenue Update Quarter 1 in July 2021 is £127.032m. At the end of quarter 2 the forecast position for the Mayoral budget is breakeven with projected expenditure of £127.567m.
- 2.2 The quarter 2 position is an increase of expenditure by £535k to be funded by a transfer from Mayoral reserves relating to the following:
- GMCA has been successful in a bid to Government for the Rough Sleeper Initiative to support the A Bed Every Night programme (ABEN). However the amount awarded was £1m against a bid of £1.5m. To ensure the ABEN programme can be delivered as planned an additional contribution from Mayor's budget of £500k is required.
  - Funding to the 'No Child Goes Hungry' scheme over the summer holidays of £53k has been provided. This has been funded £18k from underspend in the Mayoral administrative budget and £35k from reserve.
- 2.3 The table below summarises the position:

| <b>Mayoral Budget 2021/22<br/>Quarter 2 Position</b> | <b>Original<br/>Budget</b> | <b>Revised<br/>Budget</b> | <b>Forecast<br/>Outturn</b> | <b>Variance</b> |
|--|----------------------------|---------------------------|-----------------------------|-----------------|
|  | <b>£000</b>                | <b>£000</b>               | <b>£000</b>                 | <b>£000</b>     |
| Employee Related                                     | 457                        | 457                       | 452                         | -5              |
| Supplies and Services                                | 2                          | 2                         | 9                           | 7               |
| Travel Related                                       | 33                         | 28                        | 8                           | -20             |
| Corporate Recharge                                   | 756                        | 756                       | 756                         | 0               |
| Mayoral Priorities                                   | 19,250                     | 19,539                    | 20,092                      | 553             |
| Mayoral Transport                                    | 106,250                    | 106,250                   | 106,250                     | 0               |
| <b>Total Expenditure</b>                             | <b>126,749</b>             | <b>127,032</b>            | <b>127,567</b>              | <b>535</b>      |
| Mayoral Precept                                      | -18,709                    | -18,709                   | -18,709                     | 0               |
| Collection Fund Deficit                              | 855                        | 855                       | 855                         | 0               |
| Collection Fund Grant                                | -105                       | -105                      | -105                        | 0               |
| Local Council Tax Scheme                             | -504                       | -504                      | -504                        | 0               |
| BSOG grant   | -13,100                    | -13,100                   | -13,100                     | 0               |
| Mayoral Capacity grant                               | -1,000                     | -1,000                    | -1,000                      | 0               |
| Statutory charge                                     | -86,700                    | -86,700                   | -86,700                     | 0               |
| Use of Reserves                                      | -6,636                     | -6,919                    | -7,454                      | -535            |
| External Income                                      | -850                       | -850                      | -850                        | 0               |
| <b>Gross Income</b>                                  | <b>-126,749</b>            | <b>-127,032</b>           | <b>-127,567</b>             | <b>-535</b>     |
|  |                            |                           |                             |                 |
| <b>Net Expenditure</b>                               | <b>0</b>                   | <b>0</b>                  | <b>0</b>                    | <b>0</b>        |

### 3. GMCA GENERAL BUDGET

- 3.1 The 2021/22 budget approved for GMCA in February 2021 was £224.044m funded from recurrent and non-recurrent sources, made up of local precepts and levies, government grants and reserves. The budget was revised in the revenue update for quarter 1 to £245.876m as result of additional grant funding received in year and planned use of year end reserves.
- 3.2 The forecast position at the end of quarter 2 is breakeven. The position at quarter 2 includes the impact of 1.75% estimated pay award for Green Book staff, which was not anticipated when the original budget was approved, the impact of this has been managed within overall budgets.
- 3.3 Since the quarter 1 2021/22 revised budget was approved in September 2021 there have been changes to planned expenditure across the Directorates. Overall, this is an increase to the GMCA budget of £13.746m which is fully funded from additional income and reserves as set out below. The GMCA is requested to approve an increase to the 2021/22 GMCA General budget to £259.622m.
- 3.4 The table below provides a breakdown of the GMCA budget and the forecast outturn position at quarter 2.

| <b>GMCA Revenue Monitoring<br/>2021/22 – Quarter 2</b> | <b>Original<br/>Budget</b> | <b>Revised<br/>Budget</b> | <b>Forecast<br/>Outturn</b> | <b>Forecast<br/>Variance</b> |
|--|----------------------------|---------------------------|-----------------------------|------------------------------|
|  | <b>£000</b>                | <b>£000</b>               | <b>£000</b>                 | <b>£000</b>                  |
| Digital  | 1,674                      | 1,674                     | 3,784                       | 2,110                        |
| Economy  | 18,954                     | 21,027                    | 26,573                      | 5,546                        |
| Environment  | 2,697                      | 2,943                     | 3,235                       | 293                          |
| Place  | 7,941                      | 7,935                     | 8,437                       | 502                          |
| Public Service Reform                                  | 21,993                     | 21,997                    | 34,211                      | 12,214                       |
| Work and Skills  | 140,406                    | 158,335                   | 151,417                     | -6,918                       |
| GMCA Corporate   | 26,580                     | 28,165                    | 28,164                      | 0                            |
| GM Election  | 3,800                      | 3,800                     | 3,800                       | 0                            |
| <b>Total Expenditure</b>                               | <b>224,044</b>             | <b>245,876</b>            | <b>259,622</b>              | <b>13,746</b>                |
| <b>Funding</b>   | <b>-224,044</b>            | <b>-245,876</b>           | <b>-259,622</b>             | <b>-13,746</b>               |
| <b>Net Expenditure</b>                                 | <b>0</b>                   | <b>0</b>                  | <b>0</b>                    | <b>0</b>                     |

3.5 For the Digital Directorate, there is an overall increase in planned spend of £2.110m in relation to:

- Smart Residents Data Exchange Platform increased spend of £1.998m funded from additional external funding alongside the remaining retained Business Rates allocation;
- Other variances totaling a net increase in budget of £112k which are fully funded.

3.6 For the Economy Directorate there is an increase in planned spend of £5.546m in relation to:

- Made Smarter pilot scheme has been replaced with the Adoption North West programme. There is additional forecast expenditure of £4.761m is to be funded from Department for Business, Energy & Industrial Strategy (BEIS) grant;
- Business Growth Hub for core work and National Cluster Co-Ordination Role undertaken by the Growth Hub of £780k funded by BEIS grant;
- Other variances totaling a net increase in budget of £5k which are fully funded.

3.7 For the Environment Directorate, an increase in planned spend of £293k:

- GM Local Energy Markets forecast increase in expenditure of £337k to be funded from the Innovate UK Greater Manchester Local Energy Market grant;
- The revenue Green Homes budget requires an uplift in budget of £50k to cover the Communications work required around this scheme, to be funded from BEIS grant;
- Great Places is forecast to spend £94k less than anticipated at Quarter 1.

3.8 For the Place Directorate, additional budget of £502k is required in relation to Getting Building Fund of £100k and Brownfield Fund of £402k, both of which will be funded from a transfer from unapplied grant reserve.

3.9 For the Public Service Reform Directorate, a budget increase of £12.214m is forecast with additional funding as follows:

- Children's Services increase of £840k to fully utilise additional income from partners and prior year income rolled forward;
- GM Health Devolution of £2.795m in relation to the GM Covid-19 Self-Isolation Pathfinder funding;
- Public Sector Reform core budget of £3.124m to utilise all income funding available, mainly from unspent funds from 2020/21;
- Rough Sleeping Initiative and Rough Sleeper Accommodation Programme uplift of £1.253m made up of grant funding from Department for Levelling Up, Housing & Communities and Homes and Community Agency Funding;
- An allocation from the Ministry of Justice of £2.962m grant for Community Accommodation Service;
- New funding for What Works for Children's Social Care of £232k funded by the remaining 2020/21 income;
- Homelessness Out of Hospital Care is forecasting additional expenditure of £915k to be funded by grant from the Department of Health & Social Care;
- Other variances totaling a net increase in budget of £93k which are fully funded from external income.

3.10 For the Work and Skills Directorate, there is an overall reduction in planned spend of £6.918m. The majority of this is in relation to the Adult Education of £3.637m and National Skills Fund Adult Level 3 of £2.758m, due to lower than anticipated provider claims.

## 4 MAYORAL GENERAL – GM FIRE AND RESCUE SERVICE

4.1 The 2021/22 budget for GM Fire and Rescue Service (GMFRS) in September 2021 was approved at £111.635m. The forecast revenue outturn position at quarter 2 is an underspend of £1.649m. The table below provides a summary of the position:

| <b>GMFRS Budget 2021/22<br/>Quarter 2</b> | <b>Approved<br/>Budget</b> | <b>Actual<br/>Quarter 2</b> | <b>Forecast<br/>Outturn</b> | <b>Forecast<br/>Variance</b> |
|---|----------------------------|-----------------------------|-----------------------------|------------------------------|
|   | <b>£000</b>                | <b>£000</b>                 | <b>£000</b>                 | <b>£000</b>                  |
| Employees                                 | 86,655                     | 41,835                      | 84,932                      | -1,723                       |
| Indirect Employees                        | 1,813                      | 325                         | 1,496                       | -317                         |
| Premises                                  | 4,932                      | 1,803                       | 4,931                       | -1                           |
| Transport                                 | 2,275                      | 964                         | 1,956                       | -319                         |
| Supplies & Services                       | 8,585                      | 4,535                       | 8,323                       | -262                         |
| Support Services                          | 7,587                      | -2                          | 7,759                       | 172                          |
| Capital Financing Costs                   | 90                         | 0                           | 90                          | 0                            |
| Government Grants                         | -768                       | -477                        | -768                        | 0                            |
| Other Grants & Contributions              | -614                       | -76                         | -509                        | 105                          |
| Customer & Client Receipts                | -2,586                     | -819                        | -1,951                      | 635                          |
| Capital Financing Costs                   | 2,316                      | 37                          | 2,316                       | 0                            |
| Trf to Earmarked Reserve                  | 1,349                      | 0                           | 1,349                       | 0                            |
| <b>Total Expenditure</b>                  | <b>111,635</b>             | <b>48,127</b>               | <b>109,926</b>              | <b>-1,709</b>                |
| Localised Business Rates                  | -10,297                    | -5,149                      | -10,297                     | 0                            |
| Baseline funding                          | -40,353                    | -20,983                     | -40,353                     | 0                            |
| Section 31 - Business rates               | -2,594                     | -1,269                      | -2,535                      | 58                           |
| Section 31 - Pension related              | -5,605                     | -5,605                      | -5,605                      | 0                            |
| Precept income                            | -50,041                    | -25,021                     | -50,041                     | 0                            |
| Collection Fund surplus/deficit           | 5,236                      | 265                         | 5,236                       | 0                            |
| Local Council Tax Support                 | -1,349                     | -1,342                      | -1,347                      | 2                            |

|                            |                 |                |                 |               |
|----------------------------|-----------------|----------------|-----------------|---------------|
| Trf from Earmarked Reserve | -6,632          | 0              | -6,632          | 0             |
| <b>Total Funding</b>       | <b>-105,003</b> | <b>-59,104</b> | <b>-111,574</b> | <b>60</b>     |
| <b>Net Expenditure</b>     | <b>0</b>        | <b>-10,977</b> | <b>-1,649</b>   | <b>-1,649</b> |

#### Employee Related

- 4.2 Employees pay and pensions is a forecast underspend of £1.723m. This forecast is based on the current strength figures across GMFRS with the addition of 1.5% increase from July for pay award for uniformed pay and an assumption on increased costs for non-uniformed salaries. The pay award budget was set at 0%, however, the increase is being absorbed through vacancies.
- 4.3 The forecast also includes expected costs of future new recruit cohorts throughout the financial year. The figures do not include any assumptions of future leavers, however, the Service are expecting that the forecast will reduce from that currently reported as a result due to high numbers of potential leavers through the retirement profile, which will be updated in future reports.
- 4.4 The pay underspend is mainly attributable to the number of uniformed posts being lower than the budgeted establishment. The recruitment strategy seeks to increase headcount up to budgeted establishment numbers by September 2022. Pre-arranged overtime has been included in the forecast based on average cost to date for the hours required to maintain ridership. This cost is expected to reduce as the number of personnel increases which will be factored into future forecasts.

#### Non-pay related

- 4.5 Indirect Employee Allowances position is an underspend of £317k. The underspend is mainly in relation to insurance and reduced cost of other training expenses in year.
- 4.6 Premises Related expenditure is currently forecast to budget, with repairs and maintenance in an overspend position, offset by a reduction in business rates. Further information is being gained on in year and future year savings on business rates which will be factored into the budget planning for 2022/23 onwards. In year savings include rebates received.
- 4.7 Transport Related forecast is an underspend of £319k based on costs incurred to date, however, travel costs may increase in line with the easing of national restrictions and internal hybrid working arrangements.
- 4.8 Supplies, Services and Other Expenditure is forecast at an underspend of £262k including savings identified in year which will be reinvested if pressures arise during the financial year.
- 4.9 Support Services budget incorporates the central recharges received from the wider Combined Authority. Further charges for specific additional support from HROD for the whole-time firefighter recruitment and selection process and Communications for various projects and strategies outside of central recharges have been forecast which result in an overspend of £172k.

#### Income

- 4.10 Income is expected to underachieve by £741k in total, however, work is on-going to identify apprenticeship levy income and the requirements of offsetting the costs of

end point assessments. This and other elements of income will be closely monitored to identify any further variances.

## 5 GM WASTE & RESOURCES

5.1 The 2021/22 budget for Waste in February 2021 was £162.402m based on November 2020 tonnage information supplied by GM Local Authorities and inflation for the Waste and Resource Management Services (WRMS) and Household Waste Recycling Centre Management Services Contracts (HWRCMS).

5.2 The position at quarter 2 is an underspend of £2.395m. The table below provides a breakdown of the position.

| <b>GM Waste Budget 2021/22</b> | <b>Approved Budget</b> | <b>Forecast Outturn</b> | <b>Forecast Variance</b> |
|--------------------------------|------------------------|-------------------------|--------------------------|
|                                | <b>£000</b>            | <b>£000</b>             | <b>£000</b>              |
| Operational Costs              | 105,023                | 104,379                 | (644)                    |
| Operational Financing          | 48,830                 | 47,640                  | (1,190)                  |
| Office Costs                   | 6,190                  | 6,105                   | (85)                     |
| Non Operational Financing      | 2,629                  | 2,640                   | 11                       |
| <b>Total Budget</b>            | <b>162,672</b>         | <b>160,764</b>          | <b>(1,908)</b>           |
| Levy Adjustment                | 0                      | (757)                   | (757)                    |
| Use of Reserves                | (270)                  | 0                       | 270                      |
| <b>Levy</b>                    | <b>162,402</b>         | <b>160,007</b>          | <b>(2,395)</b>           |

5.3 Operational costs are showing a forecast underspend mainly due to higher than budgeted income from recyclables and anticipated income from the sharing of third party income at Runcorn Thermal Power Station.

5.4 Operational financing is showing an underspend due to lower than budgeted interest rates and slightly lower Minimum Revenue Provision (MRP) due to slight delays in the capital programme.

5.5 Currently there is a forecast levy adjustment income from GM Local Authorities of £757k from increased tonnages. However, it should be noted that this forecast adjustment is based on data to quarter 2 only and could be subject to significant variation through the remainder of the year dependent on resident behaviour, further impact of any restrictions and economic activity. Further updates will be provided throughout the remainder of the year.

## 6 TRANSPORT REVENUE BUDGET

6.1 The Transport revenue budget approved by GMCA in February 2021 was £246.426m, which includes funding from the Transport Levy and Statutory Charge, Mayoral precept, grants and reserves. The majority of the Transport revenue budget is paid to Transport for Greater Manchester (TfGM) for transport delivery and the budget approved for 2021/22 was £173.680m. The remainder of the Transport revenue budget is retained by GMCA for capital financing costs for Metrolink and other programmes. The position against the capital financing budget is breakeven.

6.2 The table below summarises the original approved budget for TfGM for 2021/22 and the proposed revised budget at quarter 2 of £181.230m, an increase of £7.550m



against the revised budget at quarter 2. A commentary on the key changes is provided below the table.

| <b>TfGM Revenue Budget 2021/22<br/>Quarter 2</b> | <b>Original<br/>Budget<br/>£000</b> | <b>Forecast<br/>Outturn<br/>£000</b> | <b>Variance<br/>£000</b> |
|--|-------------------------------------|--------------------------------------|--------------------------|
| Concessionary Support                            | 77,900                              | 74,700                               | -3,200                   |
| Supported Services                               | 32,000                              | 32,000                               | 0                        |
| Accessible Transport                             | 3,900                               | 3,900                                | 0                        |
| Operational Costs                                | 35,820                              | 41,120                               | 5,300                    |
| Clean Air Plan Costs                             | 6,500                               | 4,200                                | -2,300                   |
| GMIP development Costs                           | 7,000                               | 9,000                                | 2,000                    |
| Bus Franchising costs                            | 4,250                               | 10,000                               | 5,750                    |
| Financing  | 6,310                               | 6,310                                | 0                        |
| <b>Total Expenditure</b>                         | <b>173,680</b>                      | <b>181,230</b>                       | <b>7,550</b>             |
| Levy Allocated to TfGM                           | -36,380                             | -36,380                              | 0                        |
| Statutory Charge                                 | -86,700                             | -86,700                              | 0                        |
| Mayoral Budget                                   | -18,650                             | -18,650                              | 0                        |
| Rail Grant                                       | -1,900                              | -1,900                               | 0                        |
| Metrolink funding from Revenue /<br>Reserves     | -10,800                             | -10,800                              | 0                        |
| Clean Air Plan JAQU grants                       | -6,500                              | -4,200                               | 2,300                    |
| TCF2 funding for GMIP                            | -7,000                              | -400                                 | 6,600                    |
| ICTF funding for GMIP                            | 0                                   | -8,600                               | -8,600                   |
| Bus Franchising funding                          | -4,250                              | -10,000                              | -5,750                   |
| Utilisation of Reserves/other Grants             | -1,500                              | -3,600                               | -2,100                   |
| <b>Total Funding</b>                             | <b>-173,680</b>                     | <b>-181,230</b>                      | <b>-7,550</b>            |
| <b>Net Expenditure</b>                           | <b>0</b>                            | <b>0</b>                             | <b>0</b>                 |

- 6.3 The costs of concessionary reimbursement are currently forecast to outturn lower than budget. Whilst TfGM has, in line with previous Department for Transport (DfT) guidance, continued to reimburse bus operators for concessionary reimbursement in line with pre COVID-19 volumes, adjustments have been made, in line with further DfT guidance, where operated mileage has been less than 100% of pre COVID-19 levels. Payments for the 16-18 free travel concession, where volumes have recovered strongly in recent months, are currently forecast to be in line with budget.
- 6.4 The costs of Supported Services and Accessible Transport are currently forecast to outturn in line with budget.
- 6.5 Operational costs are currently forecast to outturn c.£5.3m million higher than the original budget due to the costs of activities which are funded by additional grants (£2.1m); and other additional costs incurred, including those with respect to COVID-19 (£3.2m).
- 6.6 The costs of completing the Full Business Case for the Clean Air Plan are currently forecast to outturn £2.3m lower than original budget. As in previous years, all of these costs are funded by grants from the Government's Joint Air Quality Unit.

- 6.7 The expenditure in the year on Scheme Development, which relates to the development of a pipeline of transport infrastructures schemes in Greater Manchester by TfGM and the ten Local Authorities, is forecast to outturn £2m higher than the original budget, but below the quarter 1 forecast due to the phasing of work and the impact of the work undertaken on the City Region Sustainable Transport Settlement. On 27 October government announced the award of £1.07bn to GM under this Settlement bid, which includes funding to contribute further to the ongoing development of the pipeline of transport infrastructures schemes.
- 6.8 The total forecast expenditure on implementation costs for Bus Franchising is £10m, which is £5.75m higher than the original budget, but below the increase approved in quarter 1 due to the phasing of a number of workstreams.
- 6.9 Approval is required to make the appropriate switches between capital and revenue:
- From the Mayor's Challenge Fund (MCF) of the £6m of funding that was approved by GMCA in July 2018 for the period up to 31 March 2022;
    - £650k for MCF programme management costs;
    - £80k to complete the final stages of the GM Highways Group Side Road Zebra research commission;
  - Revenue costs of £0.8m relating to the temporary Metrolink Park and Ride facility at Whitefield.

## **7 RECOMMENDATIONS**

- 7.1 Recommendations are included at the front of the report.

