

GREATER MANCHESTER POLICE, FIRE AND CRIME PANEL

Date: 7th June 2022
Subject: Greater Manchester Fire & Rescue Service strategies overview
Report of: Carlos Meakin – ACFO – Director of Service Delivery

PURPOSE OF REPORT

The purpose of the report is to outline the development of a suite of strategies across Prevention, Protection, Response and the creation of a ‘Framework for Integrated and Place Based Working’. The report also seeks feedback from the Police, Fire and Crime Panel (PFCP) as to how the strategies can inform future scrutiny.

RECOMMENDATIONS:

The PFCP are recommended to note the attached documents, recognising the links to the deliverables within the current Annual Delivery Plan 2022/23, and to the priorities and commitments in the Fire Plan (2021-2025).

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Risk Management – see paragraph 1 – 3

Equality Impact Assessment Considerations – 12

BACKGROUND PAPERS:

- Fire & Rescue Service 2021/222 – Effectiveness, efficiency and people. An Inspection of Greater Manchester Fire & Rescue Service (HMICFRS)

INTRODUCTION

1. The most recent inspection report of Greater Manchester Fire and Rescue Service (GMFRS) under Her Majesty's Inspectorate of Constabulary and Fire & Rescue Services (HMICFRS) was published in December 2021. It highlighted gaps regarding up-to-date strategy documents.
2. Specific mention was made within the report to the absence of current Prevention, Protection and Response strategies that align to the risks identified in the Fire Plan.
3. To address this specific issue, work has been undertaken to develop a suite of strategies that align with the ambitions of the Fire Plan and clearly set out the Service's intentions during the period 2022 – 25.
4. In parallel to this, a further document has been developed which sits across all of these strategies, outlining a *Framework for Integrated and Place Based Working* for GMFRS.

STRATEGY STRUCTURES

5. The Prevention, Protection and Response strategies have been developed with a consistent structure, look and feel in mind, to provide a suite of coherent and interlinked documents aligned to the remaining timeframe of the Fire Plan – 2022 – 25.
6. The introduction section provides a clear link back to the six priorities identified within the Fire Plan, creating a robust suite of complimentary documents.
7. Throughout the documents are a series of 'commitments' to our staff, partners and communities that identify the ambitions of GMFRS.
8. The final page of the document provides a 'strategy on a page', including the six priorities of the Fire Plan sitting above the commitments from within the body of each strategy, which are all underpinned by the Service values.

FRAMEWORK FOR INTEGRATED AND PLACE BASED WORKING

9. Whilst not a strategy in itself, the framework sets out the GMFRS offer to help deliver integrated and place-based working across the communities of Greater Manchester.
10. The framework document is similar in appearance and structure to the strategies and includes 30 pledges from GMFRS to our partners and communities to support a more integrated approach to tackling specific issues in local areas.
11. The development of this framework helps to deliver '*Priority 6: Integrate our services in every locality with those of partner agencies*' within both the Annual Delivery Plan (2022/23) and the Fire Plan.

SUPPORTING INFORMATION

12. A suite of supporting Equality Impact Assessments have been developed with the assistance of the Equality, Diversity & Inclusion Manager and are available if required.
13. Following approval of the Framework for Integrated and Place Based Working in March, an extensive engagement plan has been developed both internally and externally to support implementation. This has included writing to each of the 10 Chief Executives within the local authorities to engage in a discussion around how GMFRS can enhance its approach to place-based working.
14. Internal engagement activities have already commenced with area-based management teams being prioritised, as the key staff group who will engage with partners. This will be followed by further engagement with frontline crews later in the year.
15. Plans are being developed to host similar events with the newly appointed Chief Superintendents who are leading Policing across localities to enhance their knowledge of what GMFRS can offer. Discussions are also continuing with Greater Manchester Police around the development of 'Prevention Hubs', to identify where joint working approaches can be strengthened. The intention of the Hubs is to identify demand in

localities and take a preventative approach to reducing this through a multi-disciplinary, person-centred approach.

16. The ambitions contained within the strategy documents are intended to be delivered throughout the remaining term of the Fire Plan (up to 2025), with some of these objectives contained within the Annual Delivery Plan 2022/23.
17. Panel members are requested to consider the contents of the documents, offer feedback, and request any specific information which would support discharging oversight and scrutiny functions.