

## Greater Manchester Police, Fire and Crime Panel

**Date:** 4th August 2022  
**Subject:** Reducing Harm and Offending: Youth Justice Transformation Update  
**Report of:** Alison Connelly/ Frank Hamill

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### Purpose of Report

The focus of this update is on three areas: 1) GM approach -drafting a delivery plan and developing the data scorecard /dashboard 2) progress on the approach to Child Centred Policing.

### Recommendations:

Members are requested to:

1. Note the contents of the report.

### Contact Officers

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## **1. Purpose: Update on GM Youth Justice Steering Group Developments and**

**Progress:** The focus of this update is on three areas: 1) GM approach -drafting a delivery plan and developing the data scorecard /dashboard 2) progress on the approach to Child Centred Policing.

## **2. Overview:**

The underpinning delivery plan with measures of success is in development via the GM Youth Justice Steering Group in consultation with the Youth Justice Heads of Service. The pillars of the plan include:

- a. Delivering a child-first approach
- b. Responsive child centred policing plan
- c. Tackling criminal justice system challenges and inequalities
- d. Improving service integration and early help support

The immediate focus is on: developing and embedding GMP Child Centred Policing including monitoring Release Under Investigation (RUIs) ; rapid GM End-to-End police custody review; Resettlement Consortium developments; finalising delivery plan with Youth Justice Heads of Service; Early Intervention Funding Evaluation (Funding has been provided by the Deputy Mayor to each area for early help services)

Appendix A: Overview of Youth Justice Transformation Approach

Appendix B: Development of a Child-Centred Policing Model in GM

## **Delivery Plan:**

The approach to the drafting the GM Youth Justice Transformation **Delivery Plan** is attached at Appendix A. At the meeting of the Youth Justice Steering Group on Monday 20<sup>th</sup> June, a number of actions were agreed including ensuring there is an Equality Impact assessment across the plan. In addition, there was a consensus to ensure that activity is clearly linked to outcomes and that the voices of children and young people are a golden thread running throughout the programme – with a mapping exercise to be undertaken to understand what is already in place and where there might be gaps. Further work is required to ensure that the Youth Justice Leads are able to lead on key aspects of the plan.

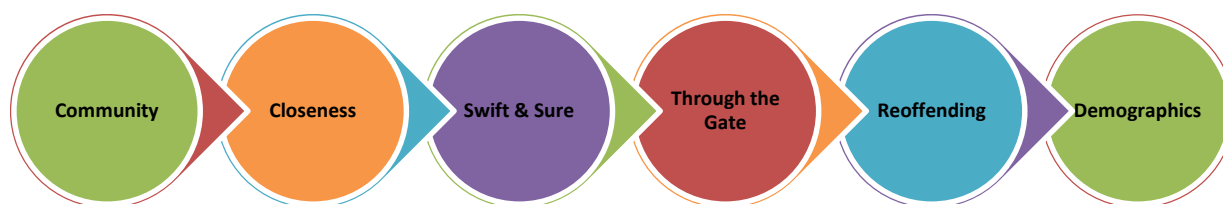
A Decision Notice is to be agreed with the Deputy Mayor to transfer part of the Youth Justice Transformation budget to Manchester City Council as the Lead Youth Justice Authority through the Director of Children's Services. This funding will provide for:

- Direct resource and support to youth justice leads to drive the plan and make sure that it translates through to districts – an officer has been appointed to lead on this work
- A series of in-person partnership working and practice events to take place to support delivery of the plan
- Further consideration is being given to local capacity – in particular- data sharing and analysis. There is an ambition to pursue discussion with the MoJ / YJB to make a case for exploring the feasibility of a recording/reporting system that is compliant with statutory guidance/requirements but affords greater integration with education and social care systems; to be used across Greater Manchester which is consistent and efficient.
- A separate meeting is to be held on youth justice links to health needs and requirements i.e. SALT and an assessment of AIM for those at risk of sexually harmful behaviour has been undertaken

**Next steps** – a prioritisation exercise and equality impact assessment to take place to ensure that activity is sequenced and communicated clearly.

#### **Data Dashboard/Scorecard :**

The ambition is to get the plan embedded across 10 Local Authority Areas and to develop a Scorecard /Dashboard based on:

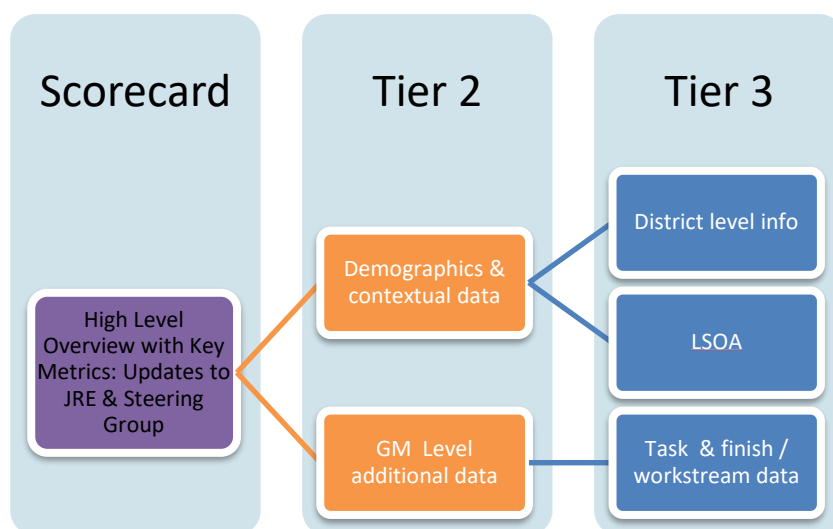


Examples include:

- **Community:** Early Intervention; Looked After/Care Leavers
- **Closeness:** Stop search/ RUI/ Arrests
- **Swift & Sure:** police custody detentions; remands; time taken in justice system & outcomes; transitions
- **Through the Gate** – Resettlement, rehabilitation

- **Overall:** proven Reoffending rate / Sex/Ethnicity / Geography/ Deprivation / Looked after child / Special Educational Needs / Disability / Difficulty

The approach is proposed as follows:



The CA Police and Crime Analytical Lead is in the process of developing the data sets. Attention needs to be given to **frequency** and **approximation** of data. **Frequency** – how often can we access the data to know if activity is having an impact. **Approximation** – how close is the link to activity and impact – often information is interesting, but we need to understand what is *useful* and *important*.

### Child Centred Policing:

An update is attached at Appendix B. A meeting has been held with GMP and key partners to establish a joint approach and plan. GMP has put in place a cohort of key Superintendents to drive and deliver the approach. The draft priorities are:

- Creating a trusted relationship with all Children and Young People
- Putting Children and Young People first in everything we do, listening to and learning from their experiences to inform our behaviours, policies and decision making
- Reducing reoffending and improving interventions for Children and Young People
- Better identifying, understanding and responding to Children and Young People’s vulnerabilities
- Creatively work with our communities and partners to better problem solve the issues affecting Children and Young People

Next Steps For Child-Centred Policing :

- Vision Statement to be further developed by working group / Priorities to be confirmed

- Landscape review to take place of existing and emerging National and Local CYP priorities, performance frameworks and ambitions to mature and define success criteria
- Draft Plan to be developed
- Mapping existing CYP engagement forums, inc. GMYCA, Young Person Reference Groups and feedback mechanisms etc
- Workshop to be held to develop mechanism for delivery – inc. deliverables, enablers, governance, and data sets. Identify ‘quick wins’ and timeframes for deliverables – inc. short, medium and longer term ambitions
- Secure support from GMP Chief Officer Group, Deputy Mayor and DCS community

3. **It is recommended THAT:** The approach as outlined is endorsed and that any issues. Priorities from the panel are considered for inclusion the Delivery Plan

#### 4. **Considerations:**

GM Youth Justice Transformation Board members were invited to present at the Association of Children’s Services Directors Conference on 7<sup>th</sup> July 2022 which demonstrated the partnership approach in GM , our overall ambition and consideration of the voice of children and young people. This was an opportunity to showcase a whole-system joined-up approach. Further considerations for the Delivery Plan include:

- Opportunity to drive real change across GM within youth justice and shape a collaborative and preventative approach maximising existing, emerging funding i.e. VRU and additional YJB grant due 2023.
- Identified resource to assist with development of action plan (delivery plan & capacity building). Delivery driven through Youth Justice Leads – challenge in terms of capacity.
- DCS Group support to drive delivery and buy-in to plan within local authorities. Aligned to development of adolescence delivery hubs (GM CYP Plan).
- Governance and oversight provided through the Justice and Rehabilitation Executive and Youth Justice Steering Group – Updates to Police and Crime Structures when required.
- Commitment to updating DCS Group at regular intervals.
- A version of the ambition and plan will be developed with young people so that it truly reflects their experiences, in their language.