

**GREATER MANCHESTER INTEGRATED CARE PARTNERSHIP BOARD**  
**MINUTES OF A MEETING HELD ON FRIDAY 10 FEBRUARY 2023 IN THE COUNCIL**  
**CHAMBER, SALFORD CIVIC CENTRE**

**PRESENT:**

City Mayor Paul Dennett	Salford Council (Chair)
Sir Richard Leese	NHS GM Integrated Care (NHS GMIC)
GM Mayor Andy Burnham	Greater Manchester Mayor
Councillor Tom Robinson	Manchester City Council
Councillor Barbara Brownridge	Oldham Council
Councillor Daalat Ali	Rochdale Borough Council
Councillor Keith Holloway	Stockport MBC
Councillor Jane Slater	Trafford Council
Councillor Keith Cunliffe	Wigan Council

**OFFICERS IN ATTENDANCE:**

Mark Fisher	Chief Executive, NHS GMIC
Warren Heppolette	Chief Officer, Strategy & Innovation, NHS GMIC
Claire Norman	Director of Communications, NHS GMIC
Tom Hinchcliffe	Deputy Place Lead, Manchester, NHS GMIC
Katrina Stephens	Director of Public Health, Oldham Council
Caroline Simpson	Chief Executive, Stockport MBC
Lynne Stafford	GM VCSE Leadership Representative
Evelyn Asante-Mensah	Provider Federation Representative
Luvjit Kandula	Chair, Community Pharmacy Board
Alison Page	Salford CVS
Michelle England	UNISON
Tim Dalton	GP Board Representative
Eamonn Boylan	Chief Executive, GMCA
Andrew Lightfoot	Deputy Chief Executive, GMCA
Steve Wilson	City Treasurer, GMCA
Elaine Mottershead	Senior Governance & Scrutiny Officer, GMCA

**ICPB/01/23                    WELCOME AND APOLOGIES**

Apologies were received and noted from:

- Councillor Andrew Morgan (Bolton)
- Councillor Bev Craig (Manchester)
- Councillor Ged Cooney (Tameside)
- Councillor Eleanor Wills (Tameside)
- Councillor David Molyneux (Wigan)
- Joanne Roney (Manchester City Council)
- Kathy Cowell (NHS Manchester University Foundation Trust)
- Stephanie Butterworth (NHS GMIC)
- James Bull (UNISON)
- Noel Sharpe (Bolton at Home)
- Don McGrath (Chair of Dental Board)
- Tracey Vell (GP Board Chair)

**ICPB/02/23                    CHAIR’S ANNOUNCEMENTS AND URGENT BUSINESS**

There were no Chair’s announcements or items of urgent business.

**ICPB/03/23                    DECLARATIONS OF INTEREST**

There were no declarations received in relation to any item on the agenda.

**ICPB/04/23                    MINUTES OF THE MEETING OF THE INTEGRATED PARTNERSHIP  
BOARD HELD ON 28 OCTOBER 2022**

The minutes of the previous meeting were considered and approved as a correct record with the acknowledgement of one addition to the attendance list.

**RESOLVED/-**

That the minutes of the meeting held on 28 October 2022 be approved with the addition of Luvjit Kandula, representing the Community Pharmacy Board, to the attendance list.

Warren Heppolette presented a summary of the latest version of the strategy following recent workshops and stakeholder engagement. There were four key points of the presentation to note:

1. The introduction and description of the new Integrated Care System which included a statement of shared outcomes and shared commitments.
2. Key influences on the strategy with evidence of evaluation.
3. The substantive element of the strategy which detailed how it would work in practice, based on the model of health created over many years. The emphasis of the model was the requirement for place-based working and the opportunities and innovation afforded by the additional leverage of the Greater Manchester region.

Six missions had been established to meet the challenges identified in the strategy:

1. The recovery of core NHS and care services
2. Strengthening our communities
3. Increasing prosperity
4. Prevention and early detection
5. Supporting our workforce and carers
6. Achieving financial sustainability

The next steps for the strategy were outlined which included the translation of the framework into a formal written document and continued stakeholder engagement, with finalisation by this Committee on 24 March 2023. The formal submission to NHS England was scheduled for 31 March 2023.

#### **Comments and questions:**

- A member commented that the inclusion of equality and diversity and tackling health inequalities was missing as an obvious thread. They also noted that the reference to the “deep relationship” between the Voluntary, Community and Social enterprise (VCSE) sector was not apparent until a late point in the strategy. A further request was made to change the description of “carers” to “unwaged carers”.

- The need to monitor the performance of the strategy was noted. It was suggested that it should be a standard agenda item for future Committee meetings.
- A member commented that the impact of Covid was not highlighted sufficiently at present and there was concern that the effects on school children had been underestimated. This was noted for further consideration.
- It was noted that the approach of “social first” in the model for health was a radical shift to be confirmed in the strategy.
- There was a discussion about the Real Living Wage and the Employment Charter. The recent bus franchising procurement process highlighted good practice as two winning bids became members of the Good Employment Charter. It was agreed that there could be lessons-learned from that approach and opportunities for future procurement exercises connected with the strategy.
- It was noted that there were some good examples of work already from across the region. Members were invited to suggest case studies to animate the strategy further.
- A member queried the stakeholder engagement across the region and it was stated that the full strategy would provide this in more detail.
- A member commented that the strategy should highlight the impact of services currently absorbing work that would otherwise be part of social care.
- There was concern that the historical under-investment in mental health and links to autism and learning disabilities were not explicit enough. Assurance was given that this was addressed in the full strategy.

## **RESOLVED/-**

1. That the next steps outlined in the presentation be noted:
  - a. Continue the process of engagement over the next few weeks.
  - b. Build in the feedback from health and care staff.
  - c. Accelerate the development of delivery plans through the Joint Forward Plan and 2023/4 Operational Plan.
  - d. Seek approval for the ICP Strategy from this Board on 24 March 2023.
2. That the feedback given today by Board Members be noted and used to shape the strategy further.

3. That Board members forward case study examples to Warren Heppolette for inclusion in the Strategy.
4. That “Integrated Care Strategy Progress Report” be a standing item for future meetings to monitor progress.

**ICPB/06/23            AN INTEGRATED APPROACH TO DELIVERING OUR AMBITION  
FOR CHILDREN**

Caroline Simpson presented the report which detailed integration and partnership working to improve health outcomes for children and young people in Greater Manchester. The report contained some statistical information on the region’s population of children and young people and the challenges that they faced including poverty, the impact of the pandemic, and financial pressures for families. Some of the good projects to support children and young people were highlighted as a solid foundation on which to build future opportunities and improvements. The Committee was asked to consider strengthening the governance arrangements of the GM Children’s Board which would report to this Committee and the GMCA and would act as a “systems board” to deliver the wide range of priorities set out in the paper. It was recognised that it should also link closely with the Integrated Care Strategy.

**Comments and questions:**

- The paper was welcomed by members and they recognised the importance of prioritising children and young people. They also welcomed the suggestion to build on the foundation of other programmes where possible.
- It was suggested that the indicators in Appendix 1 did not fully capture the breadth and intention of the report.
- During the discussion with Members, there were examples given of current challenges such as declining phonics tests, increased dental cavities, increased respiratory illnesses, the concerns around school readiness, children and young people with special needs, difficulties in the transition between primary and secondary school, and substance misuse.

- It was noted that some of the challenges discussed, for example, the pandemic, could have repercussions for years to come because of its effects on the first crucial 1000 days of life. It brought specific health inequalities and challenges to groups of children born during that time. However, it was agreed that the pandemic could not be the sole focus as many other elements would have had an impact.
- A member welcomed the idea of co-production in this area of work with the children and young people. The Voluntary, Community and Social Enterprise (VCSE) sector had strong links with young adult carers up to the age of 25 and could link into opportunities for their involvement.

## **RESOLVED/-**

1. That the foundations for an integrated approach to improving health outcomes for GM children & young people be noted.
2. That the recommendations for strengthening governance arrangements in section 4 of the paper be noted.
3. That the set of commitments listed in section 5 of the paper for taking an integrated approach to improve health outcomes for GM children & young people and tackling inequality be endorsed.
4. That the set of priorities identified in section 6 of the paper be endorsed and the ambitions to develop a set of measures that will enable us to assess progress as a GM system be noted.
5. That the feedback from Board members is considered for a future draft of the report.
6. That the submission of the report to a future meeting of the GMCA be recommended.

## **ICPB/07/23            DATE OF NEXT MEETING**

The next meeting will be held on Friday 24 March 2023.