

**GREATER MANCHESTER INTEGRATED CARE PARTNERSHIP BOARD**  
**MINUTES OF A MEETING HELD ON FRIDAY 24 MARCH 2023 IN THE COUNCIL**  
**CHAMBER, BOLTON TOWN HALL**

**PRESENT:**

City Mayor Paul Dennett	Salford Council (Chair)
Sir Richard Leese	NHS GM Integrated Care (NHS GMIC)
Councillor Andrew Morgan	Bolton Council
Councillor Tom Robinson	Manchester City Council
Councillor Barbara Brownridge	Oldham Council
Councillor Daalat Ali	Rochdale Borough Council
Councillor Keith Holloway	Stockport Metropolitan Borough Council
Councillor Eleanor Wills	Tameside Metropolitan Borough Council
Councillor Jane Slater	Trafford Council
Councillor David Molyneux	Wigan Council

**OFFICERS IN ATTENDANCE:**

Mark Fisher	Chief Executive, NHS GMIC
Warren Heppolette	Chief Officer, Strategy & Innovation, NHS GMIC
Andrew Lightfoot	Deputy Chief Executive, GMCA
Steve Wilson	City Treasurer, GMCA
Katrina Stephens	Director of Public Health, Oldham Council
Lynne Stafford	GM VCSE Leadership Representative
Alison Page	Salford CVS
Heather Fairfield	GM Healthwatch
Joanne Roney	Chief Executive, Manchester City Council
Caroline Simpson	Chief Executive, Stockport MBC
Alison McKenzie-Folan	Chief Executive, Wigan
Noel Sharpe	Bolton at Home
Tim Dalton	GP Board Representative
Tracey Vell	Health Innovation Manchester
Rowena Burns	Health Innovation Manchester
Beth Sutcliffe	GM Moving

Hayley Lever	GM Moving
Tom Stannard	Chair, GM Moving
Claire Noman	NHS GM Integrated Care Partnership
Lynne Ridsdale	Chief Executive, Bury Council
Sarah Price	NHS GM Integrated Care Partnership
Stephanie Butterworth	NHS GM Integrated Care Partnership
Alexia Mitton	NHS GM Integrated Care Partnership
Elaine Mottershead	Senior Governance & Scrutiny Officer, GMCA

**ICPB/08/23                    WELCOME AND APOLOGIES**

**RESOLVED /-**

That apologies be received and noted from Eamonn Boylan (GMCA), Manisha Kumar (NHS GMIC), Dr Luvjit Kandula (Primary Care Representative), Councillor Keith Cunliffe (Wigan) and Councillor Ged Cooney (Tameside).

**ICPB/09/23                    CHAIR’S ANNOUNCEMENTS AND URGENT BUSINESS**

The Chair invited Councillor David Molyneaux to pay tribute to Andrew Foster, previously the Chief Executive of Wrightington, Wigan and Leigh (WWL) Teaching Hospitals Foundation Trust, who died recently after a short illness. Andrew was the Chief Executive from 2007-2019 for the hospital where he was born. He was a passionate campaigner on behalf of the Trust and came back to work during the pandemic to persuade ex-NHS staff to return. He finished his career at Manx Care in the Isle of Man.

**RESOLVED /-**

That condolences be expressed to the family and friends of Andrew Foster, previously the Chief Executive of Wrightington, Wigan and Leigh (WWL) Teaching Hospitals Foundation Trust, who died recently after a short illness.

**ICPB/10/23                    DECLARATIONS OF INTEREST**

There were no declarations received in relation to any item on the agenda.

**ICPB/11/23                    MINUTES OF THE MEETING OF THE INTEGRATED PARTNERSHIP BOARD HELD ON 28 OCTOBER 2022**

The minutes of the previous meeting were considered and approved as a correct record with one addition to the attendance list.

**RESOLVED/-**

That the minutes of the meeting held on 10 February 2023 be approved with the addition of Rowena Burns to the attendance list.

**ICPB/12/23            NSH GM INTEGRATED CARE PARTNERSHIP STRATEGY**

The final Integrated Care Strategy was presented, highlighting its relationship with the Greater Manchester Strategy and the challenges and objectives for the next five years to meet the six missions:

1. The recovery of core NHS and care services
2. Strengthening our communities
3. Increasing prosperity
4. Prevention and early detection
5. Supporting our workforce and carers
6. Achieving financial sustainability

The next stage would be translation into implementation and delivery.

**Comments and questions:**

- Thanks were expressed to Warren Heppolette and colleagues for an intensive period of engagement and collaboration that had resulted in a comprehensive document which will inform the delivery plan.
- A member noted that the reference to the Our Manchester Strategy (page 45) needed to be updated.
- The case studies had given additional strength to the strategy and highlighted the need to make implementation of the strategy place-specific.
- Accountability was discussed and the responsibility on each Board member to hold their place or service to account. There would also be formal accountability through this Committee.

- The VCSE had welcomed involvement in the development of the strategy and would welcome the same opportunity for involvement at the implementation and delivery stages.
- It was suggested that a brief summary of the governance surrounding the strategy could be published to explain acronyms and the role of different Committees.

### **RESOLVED/-**

1. That a brief summary of the governance surrounding the strategy be published.
2. That the reference to the Our Manchester strategy (on page 45 of the strategy) be updated.
3. That the final version of the Strategy be noted and approved for publication.

### **ICPB/13/23 GM MOVING**

Tom Stannard, Chair of the GM Moving group, reported on some of the successes of this programme. Beth Sutcliffe and Hayley Lever continued with a presentation to

- Reflect on how moving matters to the ICP strategy.
- Share the latest trends, biggest challenges and opportunities.
- Share the what and the how, of the next phase
- Engage colleagues – thinking about how to make change happen

The members of the Committee were invited to take a short break to move around the room, stretch, and have a conversation with colleagues about why moving matters in communities and in workplaces.

The presentation continued and highlighted the links to the Integrated Care Strategy and how the principles of the GM Moving programme could contribute to the success of preventative measures and recovery from ill health. Greater Manchester inactivity levels were now lower than national levels (by 1.4%) for the first time since the survey began but there were some differences in specific boroughs and communities.

The Chair invited members to consider two questions:

1. How can Locality Boards help to enable Active Lives for All in every locality and neighbourhood?
2. How can we create the conditions for movement, physical activity, and sport to be embedded across our health and care system?

## Comments

- A member commented that there were often good funding streams and initiatives to try new projects but then there was limited scope to continue and mainstream the work. This was acknowledged as an ongoing challenge.
- It was noted that there were financial implications with the cost of prescriptions for many people and no subsidy options for exercising and losing weight. There should be opportunities to get the finances targeted to that which gives the maximum benefit to the greatest number of people.
- The Chair of Health Innovation Manchester offered support to this programme. There were opportunities to exploit existing knowledge and available technology. Health Innovation Manchester had done some work with clinicians to change care pathways to embody pre-treatment and post-treatment health initiatives. Data was now being routinely collected and available for research or for measuring the impact of initiatives to identify what works and what could assist to make business cases.
- It was suggested that local authorities needed to look beyond running sports centres and consider neighbourhood working, *Friends of* groups, parks, open spaces, and activities such as spring cleans to get residents moving.
- A member welcomed the report but noted the weight of responsibility as the chair of a locality board “*to enable Active Lives for All in every locality and neighbourhood*”. Education was the key element to cultural change in neighbourhoods, particularly amongst young people and how they might influence change for the future.
- GP representatives highlighted the difficulties in having longer conversations with patients about lifestyle changes when there were time-limited slots and backlogs. Many colleagues would find it easier to prescribe medication than find time for those discussions.
- A member highlighted the value in using initiatives such as *Grow your Own* programmes.

**RESOLVED/-**

1. That GM Moving and Health Innovation Manchester explore opportunities to work together.
2. That the priorities for the next 3-5 years of GM Moving and Health Integration be agreed.