

<p><b>What is a Forward Plan of Key Decisions?</b></p> <p>The Register is a published list of the key decisions which are due to be taken by the:</p> <ul style="list-style-type: none"> <li>• Greater Manchester Combined Authority (GMCA)</li> <li>• Greater Manchester Elected Mayor</li> <li>• Joint GMCA &amp; AGMA Executive Board</li> <li>• Transport for Greater Manchester Committee</li> <li>• GMCA Resources Committee</li> <li>• GMCA’s Waste &amp; Recycling Committee</li> <li>• Statutory Officers of the GMCA</li> </ul> <p>These decisions must be published on the Register at least <b>28 clear days before the decision is to be taken</b>, whether in public or private. The Register is updated at least once a</p>	<p><b>What is a Key Decision?</b></p> <p>A key decision defined by ‘the Order’ is a decision which, in the view of the Greater Manchester Combined Authority’s Overview and Scrutiny Committee, would result in any of the decision makers listed:</p> <ul style="list-style-type: none"> <li>(i) incurring expenditure over £500,000, or making significant savings of £500,000 or more relating to the budget for the service area to which the decision relates; or</li> <li>(ii) be significant in terms of its effects on persons living or working in an area of more two or more wards or electoral divisions of Greater Manchester.</li> </ul>	<p><b>How to find out more on these proposed decisions</b></p> <p>The report (other than those which contain confidential or exempt information) relating to these decisions will published on the GMCA’s website five working days before the decision is to be made see <a href="http://www.greatermanchester-ca.gov.uk">www.greatermanchester-ca.gov.uk</a>.</p> <p>For general information about the decision- making process please contact:</p> <p>Julie Connor - Secretary to the GMCA <a href="mailto:julie.connor@greatermanchester-ca.gov.uk">julie.connor@greatermanchester-ca.gov.uk</a></p>
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<p>month.</p> <p>This Register of Key Decisions has been prepared in accordance with <a href="#">Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017</a> ('the Order').</p> <p>The Register is published on the GMCA's website <a href="http://www.greatermanchester-ca.gov.uk">www.greatermanchester-ca.gov.uk</a> and hard copies are available at the offices of:</p> <p>Greater Manchester Combined Authority &amp; Greater Manchester Mayor Tootal Buildings Oxford Street Manchester M1 6EU</p>	<p>The GMCA's has an Overview &amp; Scrutiny Committee whose role is to contribute to the development of GMCA's strategies and policies, to scrutinise decisions of the decision-makers listed above and to consider any matter affecting those who live, work, study or run businesses in Greater Manchester.</p>	
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Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<b>Green City Region</b>							
Biowaste management strategy and procurement of treatment capacity	To approve the strategy for management of biowaste and to commence a procurement for future treatment capacity	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor Tom Ross		David Taylor david.taylor@greatermanchester-ca.gov.uk
Net Zero Accelerator Funding	The approval to accept up to £7m Net Zero	Greater Manchester Combined	23 Feb 2024	DESNZ Net Zero Accelerator	Councillor Tom Ross		Sean Owen <a href="mailto:Sean.owen@greatermanchester-ca.gov.uk">Sean.owen@greatermanchester-ca.gov.uk</a>

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	<p>Accelerator funding via draw down funding from DESNZ potentially via Cambridge and Peterborough Combined Authority</p> <p>Approval to be the accountable body for the region.</p> <p>Approval for</p>	Authority		Funding Opportunity			<a href="http://ter-ca.gov.uk">ter-ca.gov.uk</a>

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	delegated approvals to the treasurer and city solicitor.						
Future service provision for waste management in Greater Manchester	To approve the delivery model for GMCA waste management services from April 2026	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor Tom Ross		David Taylor david.taylor@greatermanchester-ca.gov.uk
<b>Transport</b>							
Bus Franchising	To approve the award of:  (i) the	Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	GM Mayor Andy Burnham  GM Mayor		Steve Warrener steve.warrener@tfgm.com

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	franchise contracts relating to bus franchising; (ii) contracts for the provision of various franchise scheme related services and goods (including all contracts for the provision of equipment, hardware, software and	GM Mayor Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024  Between 1 Feb 2024 and 30 Apr 2024		Andy Burnham  GM Mayor Andy Burnham		

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	background IT infrastructure that are required to support and/or facilitate the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme); and (iii) contracts for the acquisition and/or lease of land, sites or						

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	other assets (comprising real estate or otherwise) in connection with the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme.						
City Region Sustainable Transport Settlement (CRSTS)	To approve allocations and Governance and Assurance arrangements	Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 31 Jul 2024  Between 1	Report and recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	

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	for specific schemes as and when required.	Bee Network Committee	Feb 2024 and 31 Jul 2024				
Bus Depot Acquisitions	To negotiate and approve procedural changes for the acquisition of bus depots to support Tranches 2 and 3 bus franchising, within previously approved capital and revenue	Chief Executive Officer GMCA & TfGM  Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024  Between 1 Feb 2024 and 30 Apr 2024	28 Delivering the Bee Network - Bus Fares Fleet Depots and CRSTS	GM Mayor Andy Burnham  GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

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	budgets for bus franchising.						
Bus Depot Leases Tranche 2 and 3	To agree the final terms of leases of bus depots both in respect of interim leaseback arrangements to existing operators and the franchise depot subleases to be granted to the franchise bus operators	Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 30 Apr 2024	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com

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	for Tranches 2 and 3.						
Bus Depot Acquisitions Treasurer Decision Tranches 1, 2 & 3	To agree the terms of any agreement between GMCA and TfGM to bring Tranche 1 leases in line with Tranches 2 and 3.	Treasurer GMCA	Between 1 Feb 2024 and 30 Apr 2024	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com
Subsidised Services	To approve forthcoming changes to subsidised bus services.	Bee Network Committee  Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 30 Apr 2024  Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	GM Mayor Andy Burnham  GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Stephen Rhodes stephen.rhodes@tfgm.com

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Active Travel Programme	Approval to release funding to progress the development and delivery of cycling and walking schemes and programmes.	Bee Network Committee	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com
Local Growth Deal ( 1, 2 and 3) six monthly progress update	To grant Full or Conditional Approval and/or release funding / approve expenditure and	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com

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	allocate/reallocate funding across the programme for schemes within the Growth Deal 1,2,3 and/or the Transforming Cities Fund.						
Zero Emission Bus Regional Areas Fund 2 Bid Submission	Agree in principle to submit a bid to DfT for the ZEBRA 2 fund and delegate full approval of the full	Chief Executive Officer GMCA & TfGM, Bee Network Committee	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations			Steve Warrener steve.warrener@tfgm.com

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	<p>business case to the Chief Executive of GMCA &amp; TfGM.</p> <p>Agree the submission of a full business case bid to the DfT for the ZEBRA 2 Fund.</p>						
Bee Network Advertising Policy	To review the Bee Network Advertising Policy to ensure it aligns with and	Bee Network Committee	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

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	support the objectives of the Greater Manchester Strategy.						
Transport Network Planning and Review Process	<p>To approve the proposed approach to reviewing and developing the franchised bus network through a programme of network reviews.</p> <p>To approve the proposed</p>	Bee Network Committee	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	GM Mayor Andy Burnham		Stephen Rhodes stephen.rhodes@tfgm.com

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	<p>network planning guidelines.</p> <p>To approve the 12-month programme of network reviews.</p>						
Sale West to Altrincham Network Improvements	To approve CRSTS funds to implement signal priority for late running buses and install permit automatic traffic counters on the Sale	<p>Greater Manchester Combined Authority</p> <p>Bee Network Committee</p>	<p>Between 1 Feb 2024 and 29 Feb 2024</p> <p>Between 1 Feb 2024 and 29 Feb 2024</p>	Report with recommendations	<p>GM Mayor Andy Burnham</p> <p>GM Mayor Andy Burnham</p>		<p>Anthony Murden</p> <p>Anthony.murden@tfgm.com</p>

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	West to Altrincham corridor.						
City Centre Bus and Streets for All Connectivity Programme	To approve CRSTS funding to continue development of the City Centre Bus and Streets for All Connectivity Programme ready for OBC submission.	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com
Rapid Transit Extensions CRSTS	To approve CRSTS funding to	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Jack Rodgers jack.rodgers@tfgm.com

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funding drawdown	continue developing the Rapid Transit Extensions package.						
Integrated Measures Ticketing	To approve CRSTS funding to support the development of the Full Business Case and delivery	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Helen Humble helen.humble@tfgm.com
Bus Pinch Points and Maintenance Programme	To approve CRSTS funding to continue developing and delivering	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com

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	the Bus Pinch Points and Maintenance Programme.						
Manchester: Transforming Deansgate	To approve CRSTS funds to develop Manchester's Transforming Deansgate Streets for All scheme.	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Hayley Fails hayley.fails@manchester.gov.uk
Metrolink Renewals and Enhancements Programme (MREP)	To approve CRSTS funding for the Metrolink Renewals and Enhancements Programme	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Daniel Vaughan daniel.vaughan@tfgm.com

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	(MREP).						
<b>Technical Education &amp; Skills</b>							
ESF Skills for Growth Commissioning	To proceed with the procurement and contracting of providers and activity relating to the GM Skills for Growth programme.	Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	Councillor Eamonn O'Brien	Treasurer GMCA	Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk
GM Adult Skills Programme (including	To approve a cost of delivery exceptional payment to	Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	Councillor Eamonn O'Brien		Gemma Marsh gemma.marsh@greatermanchester-

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devolved Adult Education Budget and Free Courses for Jobs funding) 2022/2023 academic year update and 2023/2024 academic year forward plan	AEB Skills Providers for the 2022/2023 academic year.  To note progress of the 2023/2024 Adult Education Budget commissioning process and where applicable, the selected skills providers						ca.gov.uk

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	<p>To grant delegated authority to the GMCA Treasurer to take forward the AEB commissioning , including to contract award.</p> <p>To approve the proposed indicative allocations and subsequent expenditure for the GM grant-</p>						

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	<p>funded further education institutions.</p> <p>To grant delegated authority to the GMCA Treasurer to agree any minor changes that arise during discussions between each institution and GMCA.</p>						
Skills Bootcamps	To proceed with the	Treasurer GMCA	Between 1 Feb 2024 and	National Skills Funding (CA	Councillor Eamonn		Hannah Vincent

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2023 - 2024: Phase 2 commissioning ; Sector 3 (recommissioning): Adv Manufacturing; Sector 8: Security; Sector 9: Residential Childcare	procurement and contracting of providers and activity relating to the GM Skills Bootcamps programme.		30 Apr 2024	report Feb 2023)	O'Brien		hannah.vincen t@greaterman chester- ca.gov.uk
GM Devolved Adult Education Budget (AEB) and Free Courses for	To note update on latest AEB close of academic year 2022/2023.	Greater Manchester Combined Authority  GM Mayor	March 2024  March 2024	Report with recommendati ons	Councillor Eamonn O'Brien  Councillor Eamonn		Gemma Marsh gemma.marsh @greatermanc hester- ca.gov.uk

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Jobs (FCFJ) Update and Key Decisions	<p>To grant delegated authority to the GMCA Treasurer to take forward additional AEB and / or FCFJ commissioning , and / or grant funding including to contract / grant funding agreement award.</p> <p>To approve the proposed</p>				O'Brien		

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	<p>indicative allocations and subsequent expenditure for the GM grant-funded further education institutions.</p> <p>To approve the proposed indicative allocations and subsequent expenditure for the GM procured providers as per the</p>						

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	<p>commissioning processes subject to annual terms and conditions being met.</p> <p>To grant delegated authority to the GMCA Treasurer to agree any minor changes that arise during discussions between the grant funded</p>						

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	<p>or procured organisations and GMCA.</p> <p>The Mayor, to approve the proposed indicative allocations and subsequent expenditure for the GM grant-funded Local Authorities and to grant delegated authority to the GMCA Treasurer to</p>						

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	approve any minor changes that arise.						
<b>Resources and Investment</b>							
Greater Manchester Business Funds	To conditionally approve business investments to proceed to due diligence and/or note commercial changes to existing investments, including where relevant	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	Councillor David Molyneux	Chief Executive Officer GMCA & TfGM	Kirsteen Armitage kirsteen.armitage@greatermanchestre-ca.gov.uk

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	negotiated settlements.						
Revenue and capital budget updates	Approve revisions to revenue budget and capital programme. July / October and February.	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Rachel Rosewell rachel.rosewell@greatermanchester-ca.gov.uk
GMCA General Revenue Budget 2024/25	To approve the 2024/25 budget relating to the GMCA functions (excluding transport and waste), including local	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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	authority contributions and use of reserves.						
Transport Revenue Budget 2024/25	To approve the 2024/25 GMCA budget relating to transport functions including the levy and statutory charge to GM local authorities and use of reserves.	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
Mayoral	To approve the	Greater	9 Feb 2024	Report with	Councillor		Steve Wilson

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General Revenue Budget 2024/25 including GMFRS	2024/25 Mayor's General budget, including the Fire and Rescue Authority, use of reserves and calculation of the precepts and council tax rates.	Manchester Combined Authority		recommendations	David Molyneux		Steve.Wilson@greatermanchester-ca.gov.uk
Waste and Recycling Revenue Budget 2024/25	To approve the 2024/25 waste budget, levy to GM local authorities and use of	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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	reserves.						
GMCA Capital Programme 2023-2027	To approve the capital programme, including the quarter 3 update to the 2023/23 budget and the 2024/25 budget and forward plan.	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
GMCA Revenue Update Quarter 3 - 2023/24	Approve any revisions to the 2023/24 GMCA revenue budgets at the end of quarter	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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	3.						
Approval of the GMCA Capital Strategy for 2024/25	To approve the 2024/25 GMCA Capital Strategy with sets out the overarching principles and processes by which capital and investment decisions will be made.	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Lindsey Keech lindsey.keech@greatermanchester-ca.gov.uk
Approval of the Treasury Management Strategy and Annual	To approve the Treasury Management Strategy Statement,	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Lindsey Keech lindsey.keech@greatermanchester-ca.gov.uk

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Investment Strategy 2024/25	Borrowing Limits and Prudential Indicators for 2024/25 to 2026/27.						
GMCA Water, Wastewater and Ancillary Services	Agree to award the water, wastewater and ancillary services contract to winning bidder via CCS framework agreement, for a duration of 4 years (initial 2	Treasurer GMCA	March 2024	Report with recommendations	Councillor David Molyneux		Mathew Chard chardm@manchesterfire.gov.uk

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	years with 2 year extension option)						
<b>Housing</b>							
GM City Deal Receipts - Investment Approval Recommendations	The approval of investments funded with City Deal Receipts received from Homes England.	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report	Councillor Gerald Cooney		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
GM Brownfield Programme	The allocation of funding from GMCA's brownfield programme to	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	Councillor Gerald Cooney		Michael Walmsley Michael.Walmsley@greatermanchester-

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	residential developments in GM.						ca.gov.uk
Greater Manchester Housing Funds	To conditionally approve housing investments to proceed to due diligence and/or note commercial changes to existing investments	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Agreement to using further Greater Manchester	To agree the further use of Greater Manchester	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greater

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Housing Investment Loan Fund surpluses	Housing Investment Loan Fund (GMHILF) surpluses to support the delivery of the GM Housing Strategy						manchester-ca.gov.uk
Greater Manchester Property Funds	To conditionally approve property investments to proceed to due diligence and/or note commercial changes to	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk

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	existing investments.						
<b>Economy, Business and Inclusive Growth</b>							
UK Shared Prosperity Fund- Support for the Social Economy	To agree the contract award for the UKSPF Support for the Social Economy Programme, following an open and competitive procurement process.	Treasurer GMCA	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	Councillor Bev Craig		John Wrathmell john.wrathmell@greatermanchester-ca.gov.uk
Greater Manchester	The allocation of the first £9m	Greater Manchester	23 Feb 2024	Report with recommendations	Councillor Bev Craig		John Wrathmell

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
Investment Zone first year allocations	of Greater Manchester's Investment Zone funding for the FY 2024/25.	Combined Authority		ons			john.wrathmell@greatermanchester-ca.gov.uk
<b>Homelessness</b>							
GM Refugee Homelessness Prevention Service	Award of grant allocations under the new GM Refugee Homelessness Prevention Service	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	City Mayor Paul Dennett		Joe Donohue joseph.donohue@greatermanchester-ca.gov.uk
Culture Strategy 2024-2029	To approve the Culture Strategy 2024-	Greater Manchester Combined	31 May 2024	Report with recommendations	Councillor Neil Emmott		Marie-Claire Daly Marie-Claire.Daly@g

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	2029.	Authority					reatermanchest er-ca.gov.uk