

**MINUTES OF THE MEETING OF THE  
NHS GREATER MANCHESTER INTEGRATED CARE PARTNERSHIP BOARD  
HELD ON FRIDAY 22 MARCH 2024 AT CIVIC CENTRE, OLDHAM**

**PRESENT**

City Mayor Paul Dennett	NHS GM Integrated Care (Chair)
Sir Richard Leese	NHS GM Integrated Care
Councillor Sean Fielding	Bolton Council
Councillor Eamonn O'Brien	Bury Council
Councillor Barbara Brownridge	Oldham Council
Councillor Keith Holloway	Stockport Council
Councillor Eleanor Wills	Tameside Council
Councillor Jane Slater	Trafford Council
Warren Heppolette	NHS GM Integrated Care
Luvjit Kandula	NHS GM Integrated Care
Mark Fisher	NHS GM Integrated Care
Claire Norman	NHS GM Integrated Care
Rob Bellingham	NHS GM Integrated Care
Mandy Philbin	NHS GM Integrated Care
Eamonn Boylan	GMCA
Ed Flanagan	GMCA
Steve Wilson	GMCA
Stephanie Butterworth	Tameside Council
Tracey Vell	PCB + Health Innovation Manchester
Noel Sharpe	Bolton at Home
Alison Page	Salford CVS
Councillor Tamoor Tariq	Healthwatch
Rowena Burns	Health Innovation Manchester
Janet Castrogiovanni	GM Primary Care Provider Board

Tom Hinchcliffe	NHS GM (Manchester locality)
Alison McKenzie-Folan	Wigan Council
Caroline Simpson	Stockport Council
Claudette Elliott	Pennine Care NHS Foundation Trust
Heather Fairfield	Healthwatch
Rebecca Fletcher	Oldham DPH
Janet Croft	

### **ICPB/01/24 WELCOME AND APOLOGIES**

#### **RESOLVED /-**

That apologies be received and noted from Evelyn Asante-Mensah, James Bull, Councillor John Merry, Joanne Roney and Debbie Watson

### **ICPB/02/24 CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS**

The Chair welcomed Councillor Sean Fielding from Bolton Council who had replaced Cllr Linda Thomas on the ICPB

### **ICPB/03/24 DECLARATIONS OF INTEREST**

There were no declarations received in relation to any item on the agenda.

### **ICPB/04/24 MINUTES OF THE PREVIOUS MEETING HELD ON 15 DECEMBER 2023**

#### **RESOLVED /-**

That the minutes of the meeting held on 15 December 2023 be approved as a correct record.

### **ICPB/05/24 IMPLEMENTING THE INTEGRATED CARE STRATEGY – MISSION ON RECOVERY OF CORE NHS AND CARE SERVICES**

The Board received an update on one of the six missions within the GM Integrated Care Partnership Strategy – Recovery of Core NHS and Care Services. The update on this mission was presented in the form of the draft 2024/25 Operational Plan for the ICS. The

plan outlined how all partners would work together to improve the health of the city region's population as outlined in the ICP Strategy.

In addition, the plan set out the actions necessary to address the challenges facing the health and social care system in Greater Manchester which included: -

- a growing population health deficit
- a performance and quality deficit
- an underlying financial deficit

In addition to the Operational Plan for 2024/25, proposals included the development of a Sustainability Plan that would chart the path to addressing all parts of the deficit, including returning the system to financial balance, over a three-year period.

In the discussion that ensued the following points were raised: -

- All public services faced the pressures of increasing demand for services and a reducing budget. Bringing down costs and the deficit would limit investment potential in the short term but would enable increases in future investment potential.
- Seen across the NHS and in GM, the NHS workforce had increased at the same time as productivity had reduced. This was cited largely as a result of the Covid pandemic.
- The importance of ensuring all partners were involved in providing solutions to the challenges outlined was stressed. It was also noted that Primary Care Providers were not in a budget deficit but were being weakened by reducing budgets, which reduced the capacity to deal effectively with the problems outlined.
- It was noted that pursuing a preventative care model would see increased investment into primary care services.

- Representatives of Health Innovation Manchester offered to present at a future meeting on their work.
- Current commissioning pathways were highlighted as damaging to the VCSE sector with small spending cuts having a disproportionately large impact on small organisations. It was reported that contracts were awarded very late and for only short periods of time. Many contracts were due to expire at the end of March 2024 and no contracts went beyond March 2025. This practice was described as destabilising the VCSE sector. It was noted that improvements should be made to the commissioning and contracting of services, giving greater emphasis on social value, prioritising spend in GM and supporting the valued GM VCSE sector.
- It was noted that there was a willingness in GM to train more GP's and other NHS professionals locally but these numbers were capped at a national level. The result being staff shortages and high proportions of staff hired from overseas, the national figure for nurses being 90%.
- It was reported that the primary care sector was shrinking at an alarming rate, with pharmacies in GM reducing from 674 to towards 500. Improving engagement with the primary care sector at an early stage when developing proposals along with better support was proposed.

## **RESOLVED /-**

That the update on the Mission on Recovery of Core NHS and Care Services be noted.

## **ICPB/06/24 THE DEVELOPMENT OF THE GREATER MANCHESTER JOINT FORWARD PLAN FOR CHILDREN AND YOUNG PEOPLE**

The Board received a report on the partnership approach being taken in relation to the development of a Joint Forward Delivery Plan for Children & Young People (CYP) within the Strategic Financial Framework for CYP across Greater Manchester in order to:-

- have a single set of system strategic priorities for CYP
- enable strategic business planning moving forward
- inform planning & commissioning through a joined up approach as defined in place driven by user experience and feedback
- enable a re-purpose of resources
- develop and implement new delivery models to improve service performance and optimise models of care e.g. Balanced System for SEND
- achieve an understanding of cost v impact on outcomes

In the discussion that followed, the points raised included: -

- The Directors of Childrens Services in Local Authorities had been engaged throughout the process shaping the agenda and enabling a focus on delivering the best possible services for children and young people using the collective resources of GM.
- The framework was resourced at a Greater Manchester level and delivered at a locality level.
- It was noted that this was a journey and there was scope for further improvements, with long waiting times for an assessment for neurodiverse conditions given as an example.
- Commitment of all partners was needed to ensure success in this area.

## **RESOLVED /-**

That the ambition for our Children & Young People across Greater Manchester through the development of a whole system Integrated Care Partnership approach to the delivery of the 'Giving every child and young person the best start in life' part of the Joint Forward Plan in line with the Strategic Financial Framework be endorsed.

## **ICPB/07/24 PEOPLE AND COMMUNITIES PARTICIPATION STRATEGY**

The Board received a report on the People and Communities Participation Strategy which set out a new vision and ways of working with local residents and communities across the partnership. This brought together and built on the strong existing partnership work that already took place with localities.

It was reported that proactive engagement was taking place across communities by joining existing groups and where necessary setting up new groups. This was seen as true engagement rather than consultation.

## **RESOLVED /-**

That the content of the report be noted.

## **ICPB/08/24 DATE AND TIME OF NEXT MEETING**

The next meeting would be held at 1:00pm on Friday 31 May 2024.