

<p><b>What is a Forward Plan of Key Decisions?</b></p> <p>The Register is a published list of the key decisions which are due to be taken by the:</p> <ul style="list-style-type: none"> <li>• Greater Manchester Combined Authority (GMCA)</li> <li>• Greater Manchester Elected Mayor</li> <li>• Joint GMCA &amp; AGMA Executive Board</li> <li>• Transport for Greater Manchester Committee</li> <li>• GMCA Resources Committee</li> <li>• GMCA’s Waste &amp; Recycling Committee</li> <li>• Statutory Officers of the GMCA</li> </ul> <p>These decisions must be published on the Register at least <b>28 clear days before the decision is to be taken</b>, whether in public or private. The Register is updated at least once a</p>	<p><b>What is a Key Decision?</b></p> <p>A key decision defined by ‘the Order’ is a decision which, in the view of the Greater Manchester Combined Authority’s Overview and Scrutiny Committee, would result in any of the decision makers listed:</p> <ul style="list-style-type: none"> <li>(i) incurring expenditure over £500,000, or making significant savings of £500,000 or more relating to the budget for the service area to which the decision relates; or</li> <li>(ii) be significant in terms of its effects on persons living or working in an area of more two or more wards or electoral divisions of Greater Manchester.</li> </ul>	<p><b>How to find out more on these proposed decisions</b></p> <p>The report (other than those which contain confidential or exempt information) relating to these decisions will published on the GMCA’s website five working days before the decision is to be made see <a href="http://www.greatermanchester-ca.gov.uk">www.greatermanchester-ca.gov.uk</a>.</p> <p>For general information about the decision- making process please contact:</p> <p>Julie Connor - Secretary to the GMCA <a href="mailto:julie.connor@greatermanchester-ca.gov.uk">julie.connor@greatermanchester-ca.gov.uk</a></p>
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<p>month.</p> <p>This Register of Key Decisions has been prepared in accordance with <a href="#">Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017</a> ('the Order').</p> <p>The Register is published on the GMCA's website <a href="http://www.greatermanchester-ca.gov.uk">www.greatermanchester-ca.gov.uk</a> and hard copies are available at the offices of:</p> <p>Greater Manchester Combined Authority &amp; Greater Manchester Mayor Tootal Buildings Oxford Street Manchester M1 6EU</p>	<p>The GMCA's has an Overview &amp; Scrutiny Committee whose role is to contribute to the development of GMCA's strategies and policies, to scrutinise decisions of the decision-makers listed above and to consider any matter affecting those who live, work, study or run businesses in Greater Manchester.</p>	
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Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<b>Green City Region</b>							
Integrated Water Management Plan - Annual Business Plan	To approve the business plan for the Integrated Water Management Plan 2024/25	Greater Manchester Combined Authority	27 Sep 2024	Report with recommendations	Councillor Tom Ross		Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk
Greater Manchester Environment Plan 2025-30	To approve the Greater Manchester Environment Plan 2025-30.	Greater Manchester Combined Authority	25 Oct 2024	Report with recommendations	Councillor Tom Ross		Mark Atherton mark.atherton@greatermanchester-ca.gov.uk

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Net Zero Housing Retrofit Framework Agreement	The Low Carbon Team, in conjunction with the Department for Energy and Net Zero's regional Net Zero Hubs, intends to put in place a national Framework Agreement for the retrofit of housing with energy efficiency and low carbon	Treasurer GMCA	October 2024		Councillor Tom Ross		Nic Langman nic.langman@greatermanche r-ca.gov.uk

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	<p>heating measures under several government grant funding schemes. The framework will be for a total of 4 years and be self-funding through an Activity Based Income stream of 1% of contracted spend through the framework charged to suppliers once</p>						

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	they secure their first call off contract from the agreement.						
<b>Transport</b>							
Bus Franchising	To approve the award of:  (i) the franchise contracts relating to bus franchising; (ii) contracts for the provision of various	Chief Executive Officer GMCA & TfGM  GM Mayor  Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024  Between 1 Sep 2024 and 30 Nov 2024  Between 1 Sep 2024 and 30 Nov 2024	Report with recommendations	GM Mayor Andy Burnham  GM Mayor Andy Burnham  GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

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	franchise scheme related services and goods (including all contracts for the provision of equipment, hardware, software and background IT infrastructure that are required to support and/or facilitate the delivery, and ongoing						

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	<p>operation, of franchised bus services and the overall franchising scheme); and (iii) contracts for the acquisition and/or lease of land, sites or other assets (comprising real estate or otherwise) in connection with the delivery, and ongoing</p>						

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	operation, of franchised bus services and the overall franchising scheme.						
City Region Sustainable Transport Settlement (CRSTS)	To approve allocations and Governance and Assurance arrangements for specific schemes as and when required.	Chief Executive Officer GMCA & TfGM  Bee Network Committee	Between 1 Sep 2024 and 30 Nov 2024  Between 1 Sep 2024 and 30 Nov 2024	Report and recommendations	GM Mayor Andy Burnham  GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com
Bus Depot Acquisitions	To negotiate and approve procedural changes for	Chief Executive Officer GMCA & TfGM	Between 1 Sep 2024 and 30 Nov 2024	28 Delivering the Bee Network - Bus Fares Fleet	GM Mayor Andy Burnham  GM Mayor		Steve Warrener steve.warrener@tfgm.com

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	the acquisition of bus depots to support Tranches 2 and 3 bus franchising, within previously approved capital and revenue budgets for bus franchising.	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Depots and CRSTS	Andy Burnham		
Bus Depot Leases Tranche 2 and 3	To agree the final terms of leases of bus depots both in respect of	Chief Executive Officer GMCA & TfGM	Between 1 Sep 2024 and 30 Nov 2024	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com

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	interim leaseback arrangements to existing operators and the franchise depot subleases to be granted to the franchise bus operators for Tranches 2 and 3.						
Bus Depot Acquisitions Treasurer Decision Tranches 1, 2 & 3	To agree the terms of any agreement between GMCA and TfGM to bring	Treasurer GMCA	Between 1 Sep 2024 and 30 Nov 2024	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com

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	Tranche 1 leases in line with Tranches 2 and 3.						
Subsidised Services	To approve forthcoming changes to subsidised bus services.	Bee Network Committee  Chief Executive Officer GMCA & TfGM	Between 1 Sep 2024 and 30 Nov 2024  Between 1 Sep 2024 and 30 Nov 2024	Report with Recommendations	GM Mayor Andy Burnham  GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Stephen Rhodes stephen.rhodes@tfgm.com
Active Travel Programme	Approval to release funding to progress the development and delivery of cycling and	Bee Network Committee	Between 1 Sep 2024 and 30 Nov 2024	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Richard Nickson richard.nickson@tfgm.com

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	walking schemes and programmes.						
Local Growth Deal ( 1, 2 and 3) six monthly progress update	To grant Full or Conditional Approval and/or release funding / approve expenditure and allocate/reallocate funding across the programme for schemes within the Growth Deal 1,2,3 and/or	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com

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	the Transforming Cities Fund.						
Bee Network Advertising Policy	To review the Bee Network Advertising Policy to ensure it aligns with and support the objectives of the Greater Manchester Strategy.	Bee Network Committee	Between 1 Sep 2024 and 30 Sep 2024	Report with recommendations	GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com
Improving Journeys Sale West to North Altrincham Network	To approve the Final Business Case and CRSTS funding to	Bee Network Committee	Between 1 Sep 2024 and 31 Dec 2024	Report with recommendations	GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com

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Improvements	deliver early interventions of Sale West to Altrincham Network Improvements scheme.						
Transport Network Planning and Review Process	To approve the proposed approach to reviewing and developing the franchised bus network through a programme of network reviews.	Bee Network Committee	Between 1 Sep 2024 and 30 Nov 2024	Report with recommendations	GM Mayor Andy Burnham		Stephen Rhodes stephen.rhodes@tfgm.com

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	<p>To approve the proposed network planning guidelines.</p> <p>To approve the 12-month programme of network reviews.</p>						
Bus Pinch Points and Maintenance Programme	To approve CRSTS funding to create a Reactive funding allocation to enable the	Bee Network Committee	Between 1 Sep 2024 and 31 Dec 2024	Report with recommendations	GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com

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	continued development and delivery of reactive schemes through the Bus Pinch Points and Maintenance Programme.						
GM Rail Integration and Reform Programme: Emerging Rail Reform Policy Position & Next Steps	<ul style="list-style-type: none"> <li>• Approve proposals to pursue further rail devolution powers</li> <li>• Approve TfGM's engagement with HMG, rail</li> </ul>	Greater Manchester Combined Authority	Between 1 Sep 2024 and 31 Dec 2024	Report with recommendations	GM Mayor Andy Burnham		Simon Elliott simon.elliott@tfgm.com

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	partners and others to explore legislative and structural options that would achieve the ambitions to integrate rail into the Bee Network						
High Speed / Northen Powerhouse Rail (NPR)	To approve CRSTS funding to support development of GM's High Speed / NPR Programme	Bee Network Committee	Between 1 Sep 2024 and 31 Dec 2024	Report with recommendations	GM Mayor Andy Burnham		Liz Goldbsy liz.goldbsy@tfgm.com

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	and workstreams.						
Integrated Measures Ticketing and Customer	To approve Final Business Cases and CRSTS funding to progress the development and delivery of Integrated Measures Ticketing and Customer schemes and programmes.	Bee Network Committee	Between 1 Sep 2024 and 31 Dec 2024	Report with recommendations	GM Mayor Andy Burnham		Helen Humble helen.humble@tfgm.com
Salford Central Enhancements	Approval of the final business case and to	Bee Network Committee	Between 1 Sep 2024 and 30 Nov 2024	Report with recommendations	GM Mayor Andy Burnham		Cat Morris cat.morris@tfgm.com

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	drawdown Growth Deal funding to deliver construction phase for the Salford Central Enhancements scheme.						
Trafford Carrington Sustainable Corridor (Active Travel Complementary Measures)	To approve CRSTS funding to continue development of the Trafford Carrington Sustainable Corridor (Active Travel	Bee Network Committee	Between 1 Sep 2024 and 30 Nov 2024	Report with recommendations	GM Mayor Andy Burnham		Douglas Cohen Douglas.cohen@trafford.org.uk

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	Complementary Measures) scheme.						
Bee Network Fares and Ticketing	Approve changes to Bee Network fares and ticketing products	Greater Manchester Combined Authority	Between 1 Sep 2024 and 31 Dec 2024	Report and recommendations	GM Mayor Andy Burnham		Helen Humble helen.humble@tfgm.com
<b>Technical Education &amp; Skills</b>							
ESF Skills for Growth Commissioning	To proceed with the procurement and contracting of providers and activity relating	Chief Executive Officer GMCA & TfGM	Between 1 Sep 2024 and 30 Nov 2024	Report with recommendations	Councillor Eamonn O'Brien	Treasurer GMCA	Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk

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	to the GM Skills for Growth programme.						
Skills Bootcamps 2024 - 2025: Contract extensions for wave 4 providers to continue delivery into wave 5. Wave 5 commissioning	To extend current contracts of wave 4 providers to continue to deliver into wave 5 of the Skills Bootcamps Programme  To proceed with the	Treasurer GMCA	Between 1 Sep 2024 and 30 Nov 2025	National Skills Funding (CA report Feb 2023)	Councillor Eamonn O'Brien		Hannah Vincent hannah.vincent@greatermanchester-ca.gov.uk

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	procurement and contracting of providers and activity relating to the GM Skills Bootcamps Programme.						
Grant Award to the 10 Local Authorities for the GM In-Work Progression Service	Decision to grant all 10 Local Authorities £200,000 each per year for two years to fund the GM In-Work Progression	Treasurer GMCA	August 2024	Report with recommendations	Councillor Eamonn O'Brien		Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk

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	Service (an expansion of the Tameside In-Work Progression Pilot).						
Working Well: Universal Support	To accept the terms of the Universal Support Grant Funding Agreement and to grant delegated authority to CA senior officers for the approval of Universal	Greater Manchester Combined Authority	27 Sep 2024	Report with recommendations	Councillor Eamonn O'Brien		Thomas Britton

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	Support Plans						
<b>Resources and Investment</b>							
Greater Manchester Business Funds	To conditionally approve business investments to proceed to due diligence and/or note commercial changes to existing investments, including where relevant negotiated settlements.	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Report with Recommendations	Councillor David Molyneux	Chief Executive Officer GMCA & TfGM	Kirsteen Armitage kirsteen.armitage@greatermanchestre-ca.gov.uk

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GM UKSPF Programme - Progress and Performance Management Process	Share progress to date on the GM UKSPF programme and seek agreement for a programme management process for 2024/5	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Report with recommendations	Councillor David Molyneux		Alison Gordon alison.gordon@greatermanchester-ca.gov.uk
Revenue and capital budget updates	Approve revisions to revenue budget and capital programme.	Greater Manchester Combined Authority  Greater Manchester Combined	25 Oct 2024  28 Feb 2025	Report with recommendations	Councillor David Molyneux  Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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		Authority					
GMCA 1112: The supply of Dell Hardware products (laptops and desktops) for GMFRS and the CA	Approval to award a direct award contract under an NHS Shared Business Services Framework for the continues supply of Dell Hardware Products.	Treasurer GMCA	1 Sep 2024	Contract Award Recommendation Report (internal)	Councillor David Molyneux		Sam Pickles Picklessj@manchesterfire.gov.uk
<b>Housing</b>							
GM City Deal Receipts -	The approval of investments	Greater Manchester	Between 1 Sep 2024 and	Report	Councillor Gerald Cooney		Michael Walmsley

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Investment Approval Recommendations	funded with City Deal Receipts received from Homes England.	Combined Authority	30 Nov 2024				Michael.Walmsley@greatermanchester-ca.gov.uk
GM Brownfield Programme	The allocation of funding from GMCA's brownfield programme to residential developments in GM.	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Report with recommendations	Councillor Gerald Cooney		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Greater Manchester Housing Funds	To conditionally approve housing investments to	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-

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	proceed to due diligence and/or note commercial changes to existing investments						ca.gov.uk
Agreement to using further Greater Manchester Housing Investment Loan Fund surpluses	To agree the further use of Greater Manchester Housing Investment Loan Fund (GMHILF) surpluses to support the delivery of the GM Housing	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk

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	Strategy						
Greater Manchester Property Funds	To conditionally approve property investments to proceed to due diligence and/or note commercial changes to existing investments.	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk
<b>Homelessness</b>							
GM Refugee Homelessness Prevention	Award of grant allocations under the new	Greater Manchester Combined	27 Sep 2024	Report with recommendations	City Mayor Paul Dennett		Joe Donohue joseph.donohue@greaterman

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Service	GM Refugee Homelessness Prevention Service	Authority					chester-ca.gov.uk
<b>Digital</b>							
GM One Network Connectivity Partner(s)	To agree and award the contract for the GM One Network connectivity tender.	Greater Manchester Combined Authority	27 Sep 2024	Report with recommendations	Councillor Nicholas Peel		Luke Smith luke.smith@greatermanchester-ca.gov.uk
Strategic Digital Partners - Contract Award	22/07/2024 GM Digital has been successful in	Treasurer GMCA	July 2024	Report with recommendations	Councillor Nicholas Peel		Kieran Smith Kieran.Smith@greatermanchester-ca.gov.uk

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Decision (x3)	<p>securing funding through retained business rates to improve our regional digital capabilities.</p> <p>This decision is to approve contract award several procurements, (TBC) to drive value and create stronger strategic relationships with our</p>						

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	supplier networks.						