

<p>What is a Forward Plan of Key Decisions?</p> <p>The Register is a published list of the key decisions which are due to be taken by the:</p> <ul style="list-style-type: none"> • Greater Manchester Combined Authority (GMCA) • Greater Manchester Elected Mayor • Joint GMCA & AGMA Executive Board • Transport for Greater Manchester Committee • GMCA Resources Committee • GMCA’s Waste & Recycling Committee • Statutory Officers of the GMCA <p>These decisions must be published on the Register at least 28 clear days before the decision is to be taken, whether in public or private. The Register is updated at least once a</p>	<p>What is a Key Decision?</p> <p>A key decision defined by ‘the Order’ is a decision which, in the view of the Greater Manchester Combined Authority’s Overview and Scrutiny Committee, would result in any of the decision makers listed:</p> <ul style="list-style-type: none"> (i) incurring expenditure over £500,000, or making significant savings of £500,000 or more relating to the budget for the service area to which the decision relates; or (ii) be significant in terms of its effects on persons living or working in an area of more two or more wards or electoral divisions of Greater Manchester. 	<p>How to find out more on these proposed decisions</p> <p>The report (other than those which contain confidential or exempt information) relating to these decisions will published on the GMCA’s website five working days before the decision is to be made see www.greatermanchester-ca.gov.uk.</p> <p>For general information about the decision- making process please contact:</p> <p>Julie Connor - Secretary to the GMCA julie.connor@greatermanchester-ca.gov.uk</p>
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<p>month.</p> <p>This Register of Key Decisions has been prepared in accordance with Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017 ('the Order').</p> <p>The Register is published on the GMCA's website www.greatermanchester-ca.gov.uk and hard copies are available at the offices of:</p> <p>Greater Manchester Combined Authority & Greater Manchester Mayor Tootal Buildings Oxford Street Manchester M1 6EU</p>	<p>The GMCA's has an Overview & Scrutiny Committee whose role is to contribute to the development of GMCA's strategies and policies, to scrutinise decisions of the decision-makers listed above and to consider any matter affecting those who live, work, study or run businesses in Greater Manchester.</p>	
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Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Green City Region							
Net Zero Housing Retrofit Framework Agreement	The Low Carbon Team, in conjunction with the Department for Energy and Net Zero's regional Net Zero Hubs, intends to put in place a national Framework	Group Finance Officer	March 2025		Councillor Tom Ross		Nic Langman nic.langman@greatermanchester-ca.gov.uk

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	<p>Agreement for the retrofit of housing with energy efficiency and low carbon heating measures under several government grant funding schemes. The framework will be for a total of 4 years and be self-funding through an Activity Based Income stream</p>						

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	of 1% of contracted spend through the framework charged to suppliers once they secure their first call off contract from the agreement.						
Transport							
Bus Franchising	To approve the award of: (i) the franchise contracts	Group Chief Executive GM Mayor Greater	Between 1 Feb 2025 and 30 Apr 2025 Between 1 Feb 2025 and	Report with recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

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	relating to bus franchising; (ii) contracts for the provision of various franchise scheme related services and goods (including all contracts for the provision of equipment, hardware, software and background IT infrastructure	Manchester Combined Authority	30 Apr 2025 Between 1 Feb 2025 and 30 Apr 2025		GM Mayor Andy Burnham		

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	<p>that are required to support and/or facilitate the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme); and (iii) contracts for the acquisition and/or lease of land, sites or other assets (comprising</p>						

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	real estate or otherwise) in connection with the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme.						
City Region Sustainable Transport Settlement (CRSTS)	To approve allocations and Governance and Assurance arrangements for specific schemes as	Group Chief Executive Bee Network Committee Greater	Between 1 Feb 2025 and 30 Apr 2025 Between 1 Feb 2025 and 30 Apr 2025	Report and recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham GM Mayor	Group Chief Executive	Steve Warrener steve.warrener@tfgm.com

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	and when required.	Manchester Combined Authority	Between 1 Feb 2025 and 30 Apr 2025		Andy Burnham		
Bus Depot Acquisitions	To negotiate and approve procedural changes for the acquisition of bus depots to support Tranches 2 and 3 bus franchising, within previously approved capital and	Group Chief Executive Greater Manchester Combined Authority	Between 1 Feb 2025 and 30 Apr 2025 Between 1 Feb 2025 and 30 Apr 2025	28 Delivering the Bee Network - Bus Fares Fleet Depots and CRSTS	GM Mayor Andy Burnham GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

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	revenue budgets for bus franchising.						
Bus Depot Leases Tranche 2 and 3	To agree the final terms of leases of bus depots both in respect of interim leaseback arrangements to existing operators and the franchise depot subleases to be granted to the franchise	Group Chief Executive	Between 1 Feb 2025 and 30 Apr 2025	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com

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	bus operators for Tranches 2 and 3.						
Bus Depot Acquisitions Treasurer Decision Tranches 1, 2 & 3	To agree the terms of any agreement between GMCA and TfGM to bring Tranche 1 leases in line with Tranches 2 and 3.	Group Finance Officer	Between 1 Feb 2025 and 30 Apr 2025	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com
Subsidised Services	To approve forthcoming changes to subsidised bus services.	Bee Network Committee Group Chief Executive	Between 1 Feb 2025 and 30 Apr 2025 Between 1 Feb 2025 and	Report with Recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham	Group Chief Executive	Stephen Rhodes stephen.rhodes@tfgm.com

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			30 Apr 2025				
Active Travel Programme	Approval to release funding to progress the development and delivery of cycling and walking schemes and programmes.	Bee Network Committee	Between 1 Feb 2025 and 30 Apr 2025	Report with Recommendations	GM Mayor Andy Burnham	Group Chief Executive	Richard Nickson richard.nickson@tfgm.com
Local Growth Deal (1, 2 and 3) six monthly progress update	To grant Full or Conditional Approval and/or release funding / approve expenditure	Greater Manchester Combined Authority	Between 1 Feb 2025 and 30 Apr 2025	Report with Recommendations	GM Mayor Andy Burnham	Group Chief Executive	Steve Warrener steve.warrener@tfgm.com

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	and allocate/reallocate funding across the programme for schemes within the Growth Deal 1,2,3 and/or the Transforming Cities Fund.						
Transport Network Planning and Review Process	To approve the proposed approach to reviewing and developing the franchised bus network	Bee Network Committee	Between 1 Feb 2025 and 30 Apr 2025	Report with recommendations	GM Mayor Andy Burnham		Stephen Rhodes stephen.rhodes@tfgm.com

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	<p>through a programme of network reviews.</p> <p>To approve the proposed network planning guidelines.</p> <p>To approve the 12-month programme of network reviews.</p>						
Bee Network Advertising Policy	To review the Bee Network Advertising	Bee Network Committee	Between 1 Feb 2025 and 30 Apr 2025	Report with recommendations	GM Mayor Andy Burnham		Steve Warrener steve.warrener

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	Policy to ensure it aligns with and support the objectives of the Greater Manchester Strategy.						@tfgm.com
Integrated Measures Ticketing and Customer	To approve Final Business Cases and CRSTS funding to progress the development and delivery of Integrated Measures Ticketing and	Bee Network Committee	Between 1 Feb 2025 and 30 Apr 2025	Report with recommendations	GM Mayor Andy Burnham		Helen Humble helen.humble@tfgm.com

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	Customer schemes and programmes.						
Stockport Greek Street Bridge Streets for All	To approve the Full Business Case and CRSTS funding to deliver Phase A and B of Stockport's Greek Street Bridge Streets for All scheme.	Bee Network Committee	Between 1 Feb 2025 and 30 Apr 2025	Report with recommendations	GM Mayor Andy Burnham		Sue Stephenson sue.stephenson@stockport.gov.uk
Golbourne Station	To approve CRSTS funding to develop Golborne	Bee Network Committee	Between 1 Feb 2025 and 30 Jun 2025	Report with recommendations	GM Mayor Andy Burnham		Simon Elliott simon.elliott@tfgm.com

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	Station scheme.						
Highways Maintenance Funding	<p>To approve Local Highways Maintenance funding for 2024/25 and Core Highways N/ A</p> <p>GM Mayor Andy Burnham Tony Hemingway Tony.hemingway@tfgm.com</p> <p>Maintenance, Strategic</p>	Bee Network Committee	Between 1 Feb 2025 and 30 Jun 2025	Report with recommendations	GM Mayor Andy Burnham		Tony Hemmingway tony.hemmingway@tfgm.com

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	Highways Maintenance and Local Safety & Minor Works funding for 2025/26.						
Improving Journeys: Early Interventions	To approve the full business case and CRSTS funding to deliver early interventions of the Improving Journeys programme.	Bee Network Committee	Between 1 Feb 2025 and 30 Jun 2025	Report with recommendations	GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com
Improving Journeys:	To approve CRSTS	Bee Network Committee	Between 1 Feb 2025 and	Report with recommendations	GM Mayor Andy Burnham		Anthony Murden

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Salford Crescent – MediaCity	funding to progress the Improving Journeys: Salford Crescent – MediaCity scheme.		30 Jun 2025	ons			Anthony.murden@tfgm.com
Metrolink Renewals and Enhancements Programme (MREP)	To approve CRSTS funding for the Metrolink Renewals and Enhancements Programme (MREP)	Bee Network Committee	Between 1 Feb 2025 and 30 Jun 2025	Report with recommendations	GM Mayor Andy Burnham		Ian Davies ian.davies@tfgm.com
Technical Education & Skills							

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ESF Skills for Growth Commissioning	To proceed with the procurement and contracting of providers and activity relating to the GM Skills for Growth programme.	Group Chief Executive	Between 1 Feb 2025 and 30 Apr 2025	Report with recommendations	Councillor Eamonn O'Brien	Group Finance Officer	Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk
Skills Bootcamps 2024 - 2025: Contract extensions for wave 4 providers to continue	To extend current contracts of wave 4 providers to continue to deliver into wave 5 of the	Group Finance Officer	Between 1 Feb 2025 and 30 Apr 2026	National Skills Funding (CA report Feb 2023)	Councillor Eamonn O'Brien		Hannah Vincent hannah.vincent@greatermanchester-ca.gov.uk

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delivery into wave 5. Wave 5 commissioning	<p>Skills Bootcamps Programme</p> <p>To proceed with the procurement and contracting of providers and activity relating to the GM Skills Bootcamps Programme.</p>						
Resources and Investment							
Greater	To	Greater	Between 1	Report with	Councillor	Group Chief	Kirsteen

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Manchester Business Funds	conditionally approve business investments to proceed to due diligence and/or note commercial changes to existing investments, including where relevant negotiated settlements.	Manchester Combined Authority	Feb 2025 and 30 Apr 2025	Recommendations	David Molyneux	Executive	Armitage kirsteen.armitage@greatermanchestre-ca.gov.uk
GM UKSPF Programme - Progress and Performance	Share progress to date on the GM UKSPF	Greater Manchester Combined Authority	Between 1 Feb 2025 and 30 Apr 2025	Report with recommendations	Councillor David Molyneux		Alison Gordon alison.gordon@greatermanchester-

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Management Process	programme and seek agreement for a programme management process for 2024/5						ca.gov.uk
Revenue and capital budget updates	Approve revisions to revenue budget and capital programme.	Greater Manchester Combined Authority	28 Feb 2025	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
Housing							
GM City Deal Receipts - Investment	The approval of investments funded with	Greater Manchester Combined	Between 1 Feb 2025 and 30 Apr 2025	Report	City Mayor Paul Dennett		Michael Walmsley Michael.Walm

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Approval Recommendations	City Deal Receipts received from Homes England.	Authority					sley@greater manchester-ca.gov.uk
GM Brownfield Programme	The allocation of funding from GMCA's brownfield programme to residential developments in GM.	Greater Manchester Combined Authority	Between 1 Feb 2025 and 30 Apr 2025	Report with recommendations	City Mayor Paul Dennett		Michael Walmsley Michael.Walmsley@greater manchester-ca.gov.uk
Greater Manchester Housing Funds	To conditionally approve housing investments to proceed to due	Greater Manchester Combined Authority	Between 1 Feb 2025 and 30 Apr 2025	Report with Recommendations	City Mayor Paul Dennett	Group Chief Executive	Michael Walmsley Michael.Walmsley@greater manchester-ca.gov.uk

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	diligence and/or note commercial changes to existing investments						
Agreement to using further Greater Manchester Housing Investment Loan Fund surpluses	To agree the further use of Greater Manchester Housing Investment Loan Fund (GMHILF) surpluses to support the delivery of the GM Housing Strategy	Greater Manchester Combined Authority	Between 1 Feb 2025 and 30 Apr 2025	Report with Recommendations	City Mayor Paul Dennett	Group Chief Executive	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk

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Greater Manchester Property Funds	To conditionally approve property investments to proceed to due diligence and/or note commercial changes to existing investments.	Greater Manchester Combined Authority	Between 1 Feb 2025 and 30 Apr 2025	Report with Recommendations	City Mayor Paul Dennett	Group Chief Executive	Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk
Economy, Business and Inclusive Growth							
Greater Manchester Investment Zone 2025/26 project	Following the delegation by the GMCA on 29th November, the	Group Chief Executive	Not before 28th Feb 2025	15 GMCA Report Investement Zone - 29.11.24	Councillor Bev Craig		Anoush Darabi anoush.darabi@greatermanchester-ca.gov.uk

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allocations	Chief Executive will distribute defined allocations for the financial year 2025/26 from Greater Manchester's Investment Zone Flexible Funding to the GM projects the government agreed with GMCA in March 2024.						
GC Angels -	To award	Group Finance	Not before	Procurement	Councillor Bev		Joshua

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Funding	funding of £750,000 for the GC Angels early-stage innovation funding scheme.	Officer	23rd Feb 2025	report	Craig		Wakefield joshua.wakefield@greatermanchester-ca.gov.uk