

MINUTES OF THE GREATER MANCHESTER INTEGRATED CARE PARTERSHIP BOARD STRATEGY MEETING HELD ON 13 MARCH 2025 ON TEAMS

Participants: -

Cllr Thomas Robinson (Chair), Edna Robinson (GMAPC), Cllr John Merry (Salford), Cllr Tafheen Sharif (Tameside), Cllr Tariq Tamoor (Bury), Cllr Jane Slater (Trafford), Cllr Sean Fielding (Bolton), Cllr Daalat Ali (Rochdale), Cllr Barbara Brownridge (Oldham), Eve Holt (GMCA), Gillian Duckworth (GMCA), Joanne Street (NHS GM), Steph Butterworth (DASS Rep), James Bull (UNISON), Evelyn Asante-Mensah (NHS Pennine Care), Warren Heppolette (NHS GM), Paul Lynch (NHS GM), Nicki O'Connor (DWP), Tom Hincliffe (NHS GM), Chris McLoughlin (DCS Rep), Tracey Vell (Health Innovation Manchester), Claire Connor (NHS GM), Alison Page (Salford CVS), Conor Dowling (GMCA / NHS GM), Heather Fairfield (GM Healthwatch) and Noel Sharpe (Bolton at Home)

In attendance: -

Ben Hopkins (GMCA Governance and Scrutiny) and Franky Procter (GMAPC)

Apologies: -

Mark Fisher (NHS GM), Tom Stannard (Manchester), Cllr Eamonn O'Brien (Bury), Mark Britnell (Health Innovation Manchester), Alison McKenzie-Folan (Wigan) and Manisha Kumar (NHS GM).

ICPBSM/01/25 Welcome, Introductions and Apologies for Absence

The Co-Chair extended a welcome to those present and explained that he would alternate in the role with his Co-Chair, Edna Robinson. He explained that the Strategy Meetings had been established at the request of the Integrated Care Partnership Board (ICPB) at its November meeting. The ICPB Chairs, GM Mayor, Andy Burnham, and Sir Richard Leese, had asked Cllr Tom Robinson and Edna Robinson to co-chair these additional meetings.

Elected Members stressed the importance of democratic accountability of the group and further clarity was sought in relation to the role of the meeting. It was highlighted that there would be further opportunities to discuss the role of the group at the Lead Members meeting with the Mayor, which would take place before the next formal ICPB meeting on 28 March.

Apologies for absence, as set out above, were noted.

ICPBSM/02/25 Declarations of Interest

There were no declarations of interest received.

ICPBSM/03/25 Reflecting on the Purpose of these Meetings

Gill Duckworth, GMCA Group Solicitor & Monitoring Officer, explained that currently the ICPB met four times per year, and it was felt that additional meetings were required, in private, to facilitate open and frank discussions before decisions were taken at the public meeting. It was hoped that these meetings would be able to build momentum around the ICPB and discussions could take place on issues that could not always be given full consideration at the formal meetings of the Board due to time constraints.

Warren Heppolette emphasised that the relative infrequency and the nature of the formal meetings of the Board could hamper discussion. These additional meetings would be crucial in supporting development of the ICPB with increased meeting frequency. This would also assist with driving delivery and improving member relations.

A diagram outlining the structure of the GM Integrated Care Partnership Board and its associated meetings was shared with the group. It was outlined that the Strategy Meetings would be an action-focused group where key partners were able to come together to contribute to delivery of key strategic work programmes. This was in addition to the GM Health and Social Care Cabinet meetings and the Health and Social

Care Portfolio Leads meetings, which took place between the formal meetings of the Board.

The Chair hoped that going forward these meetings would facilitate the discussion of more system focussed items at the ICPB. Members highlighted the importance of consulting properly across all of the city region's localities as well as devolving power from the centre.

Following discussion, the Chair proposed that these strategic meetings be held monthly, and this was put to Members of the group who agreed that this would be useful going forward. It was requested that the meetings could take place later in the afternoon to facilitate the attendance of as many Members as possible. The monthly Strategy Meeting would then feed into the Greater Manchester portfolio leads meetings.

The Chair also proposed that a terms of reference (ToR) was formulated and circulated to elected Members for agreement. This would be circulated and discussed outside of the meeting with the aim to ratify the ToR at the next Strategy Meeting. Gillian Duckworth would liaise with Eve Holt and Warren Heppolette to formulate this.

RESOLVED/-

1. That the discussions be noted.
2. That ICPB Strategy meetings be held monthly.
3. That a draft terms of reference be formulated and circulated.

ICPBSM/04/25 Agenda for the ICPB Meeting on 28 March 2025

A discussion took place regarding the agenda for the next meeting of the Integrated Care Partnership Board, due to take place on 28 March. Details of the draft were laid out as follows:

- Overview of ICP Board priorities

- Performance
 - Performance overview
 - Recap of winter surge schemes with Home First/discharge focus
- Prevention
 - Spending Review submission, Prevention Demonstrator update
 - Live Well and Primary Care
- Finance
 - Investment Strategy

The meeting was informed that the performance overview would focus on system performance over the winter months.

A Home First paper was being formulated by the Directors of Adult Social Care outlining the approach being developed across Greater Manchester to enable patients to be discharged from hospital into the community. The paper would explore the reasons why individuals presented at acute hospital sites, the journey an individual took after being admitted to an acute hospital bed and a focus on returning patients home and the reasons why some patients were unable to return home quickly. This would be a whole sector approach, comprising Health, Adult Social Care and the VCFSE sector, and the importance of data to inform this discussion was highlighted.

It was noted that if the system was not performing as it expected, a discussion should take place to establish how it should be going forward. The Chair asked the report authors to set out clearly in their report what the next steps should be.

Regarding 'Prevention', an overview of this work would be presented at the next meeting of the Board, and this would build on the 'Live Well' item that had been to the Board previously and the work that had taken place on the Prevention Demonstrator.

In relation to Live Well, the pivotal role that primary care played in neighbourhoods would be highlighted across all ten districts. The item would encompass the four disciplines of primary care and colleagues were currently drafting this paper.

Noel Sharpe, Chief Executive of Bolton at Home, highlighted that addressing prevention was about more than just health. Ensuring consistency across the ten boroughs and the importance of looking at prevention through multiple lenses was also emphasised. The Chair further highlighted the importance of understanding what was meant by the 'Live Well' agenda.

Members agreed that prevention was crucial to improving health outcomes across Greater Manchester, but the importance of funding was crucial, and this meeting presented the ideal opportunity to discuss the sustainability plans.

Following the discussion, it was agreed that the Prevention item proceed as follows: -

- Architecture supporting the ICP – an update from the first Strategy Meeting, detailing the proposed remit and membership of the group.
- Urgent and Emergency Care.
- Live Well – update on progress, including governance, following by a discussion in relation to primary care.
- Investing in Prevention – CSR, leading to Prevention Demonstrator, leading to 2025/26 actions – Live Well Implementation Fund, NHS GM Annual Plan summary and investment.

In relation to the Finance item, specifically the Investment Strategy, it was highlighted that this flowed from the previous item. The item would explore how resources were allocated to prevention, neighbourhoods and community-based support.

The Chair highlighted that this area was of the greatest concern given where sustainability plans were in each of the localities. The paper would need to provide assurance for the city region's most vulnerable residents.

RESOLVED/-

1. That the proposed agenda for March's ICPB meeting be noted and agreed, subject to the change in order of business outlined above.

2. That Members email Ed Flanagan, Governance and Scrutiny Officer, with items for future meetings.
3. That a Forward Plan of agenda items be included as a standing item on future Strategy Meeting agendas.

ICPBSM/05/25 Any Other Business

RESOLVED/-

1. That the diary invites to the Portfolio Leads meetings for Health and Social Care be circulated to Cllr. T Sharif (Tameside).
2. That a further Strategy Meeting be arranged for April, following the meeting of the Greater Manchester Health and Social Care Cabinet meeting on 7 April.